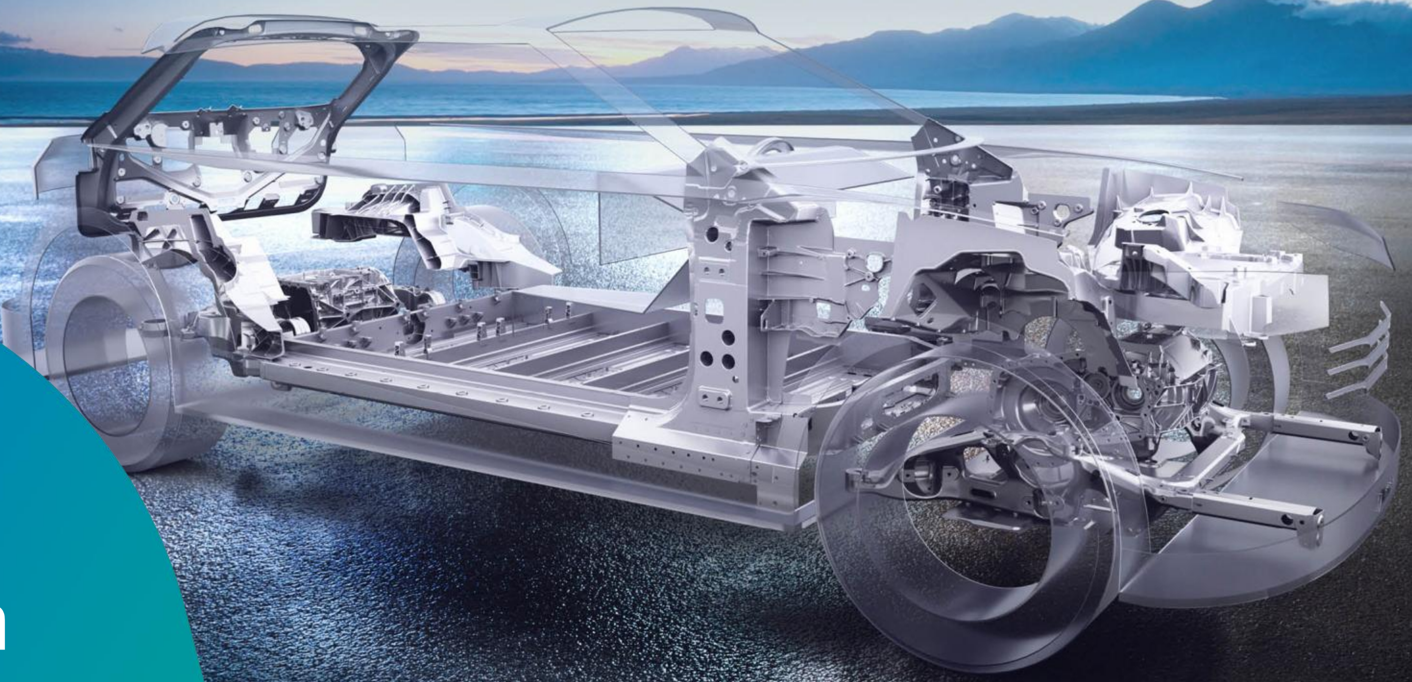
Nemak
Innovative Lightweighting



# Nemak
# Investor Presentation

## “NEMAK 26” &
## “NEMAK 26-2”

July 2026

# Nemak Team

Alberto Sada
*Chief Financial Officer*

Denise Reyes
*Global Treasury and Investor Relations Director*

Pedro Pereda
Global Investor Relations Manager

# Table of contents

Nemak
Innovative Lightweighting

# Corporate Presentation

# Nemak at a Glance

- Established in **1979**
- **Global leader in lightweighting solutions for the automotive industry**
    - Aluminum components for powertrain, e-mobility, and chassis/structural applications
- Diversified customer portfolio – Sole supplier in ~90% of sales
- **Global manufacturing** footprint – 53 plants in 15 countries and ~27,400 employees
- **Experienced management team**

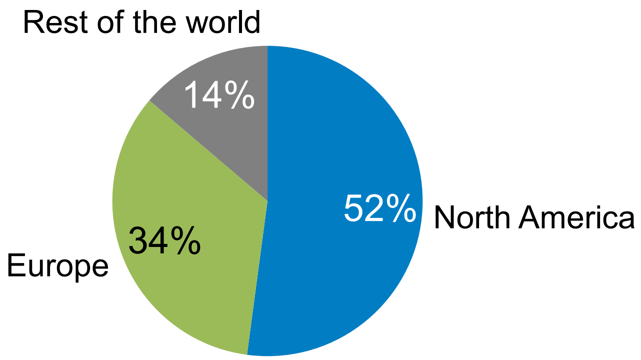
## Financial Highlights*

Revenue

**~US$5,100 M**

EBITDA / Margin

**US$570 M / 11.1%**




Net Leverage**

**2.8x**

Net Interest Coverage**

**5.5x**

**Last twelve months as of 1Q26 | Includes the acquisition of GF Casting Solutions starting February 2026*
*** Last twelve months, including pro forma last twelve months of GF Casting Solutions*

# Investment Thesis

1. Global leadership with presence in 15 countries and 53 facilities, diversified customer base, and long-term contracts
2. High value-added product portfolio with significant barriers to entry
3. Transition to EVs as a growth opportunity, strong positioning across high and low electrification scenarios
4. Resilient commercial structure amid tariff and trade policy changes
5. Structurally strong automotive demand in key markets
6. Proven financial strength and operational discipline

# Global Footprint

## 24 North America

Alabama, USA
Georgia, USA
Kentucky, USA
Tennessee, USA
Wisconsin, USA
Monterrey, MEX
Saltillo, MEX

## 3 South America

Betim, BRA
San Agustín, ARG

## 53 Facilities worldwide

## 20 Europe

Dillingen, GER
Pilsting, GER
Saarlouis, GER
Wernigerode, GER
Altenmarkt, AUT
Herzogenburg, AUT
Linz, AUT
Bielsko-Biała, POL
Žiar nad Hronom, SVK
Most, CZE
Podborany, CZE
Győr, HUN
Pitesti, ROU
Scornicesti, ROU
Etxebarria, SPA
Izmir, TUR

## 6 Asia

Chongqing, CHN
Kunshan, CHN
Nanjing, CHN
Shenyang, CHN
Suzhou, CHN
Chennai, IND



Plants included in the acquisition of GF Casting Solutions

# Diverse and growing customer base

New customers (GFCS acquisition)

Business in the VE/CE segment



GF Casting Solutions ("GFCS")
Electric Vehicles, Chassis & Structure ("VE/CE")

# Diverse product portfolio to support needs across powertrains

## ICE Powertrain

**Cylinder Head**

**Engine Block**

**Transmission Housing**

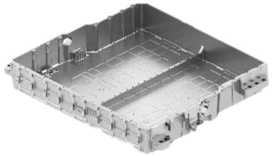
- Complex castings
- Strong engineering requirements
- High barriers to entry

## E-Mobility, Structure & Chassis

**Structure & Chassis**

**E-Motor Housing**

**PHEV Battery Housing**



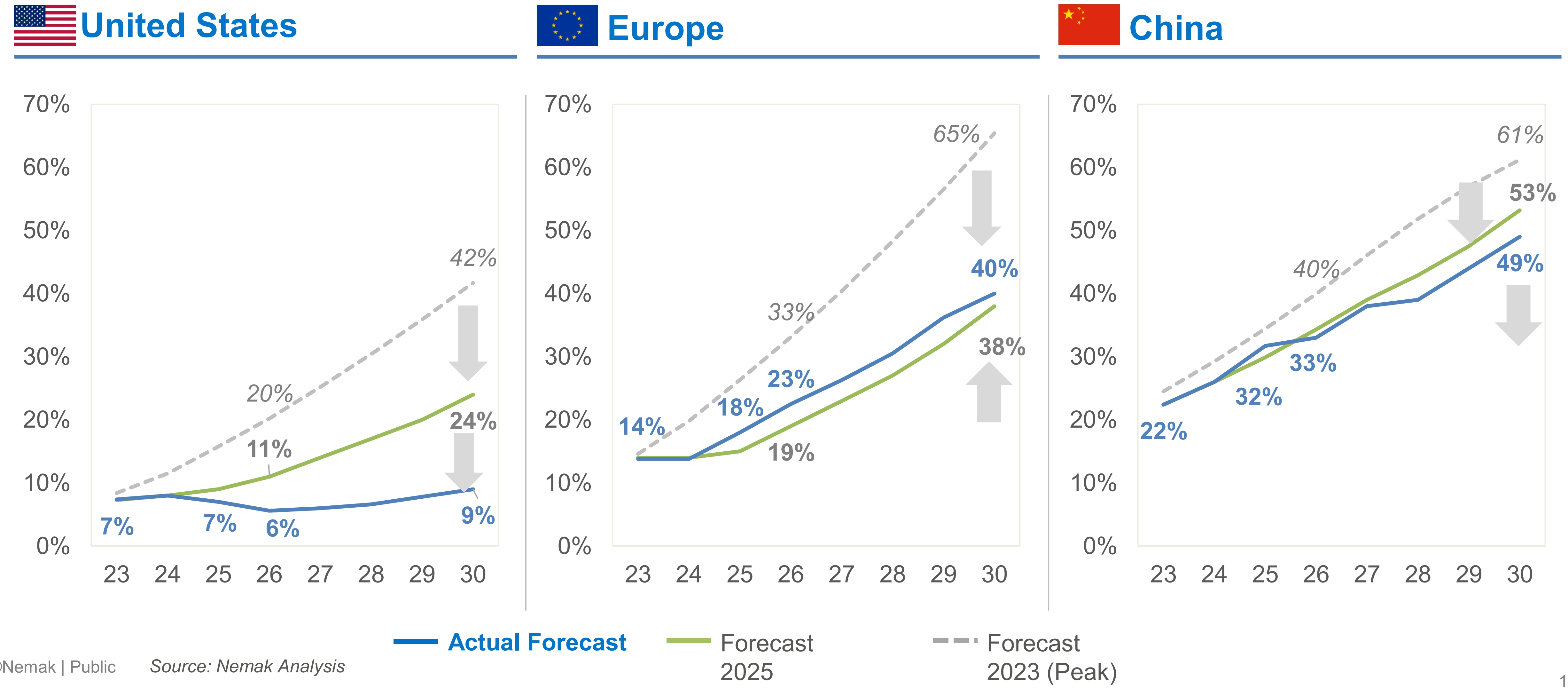
**BEV Battery Housing**

- Large and complex components
- Multi-material / multi-process joining and assembly
- Safety-critical and secular market growth

***All products are designed to support lightweighting and foster circularity through the incorporation of secondary aluminum***

# Electrification continues across the global automotive market

*Electric vehicles as a percentage of light vehicle sales*



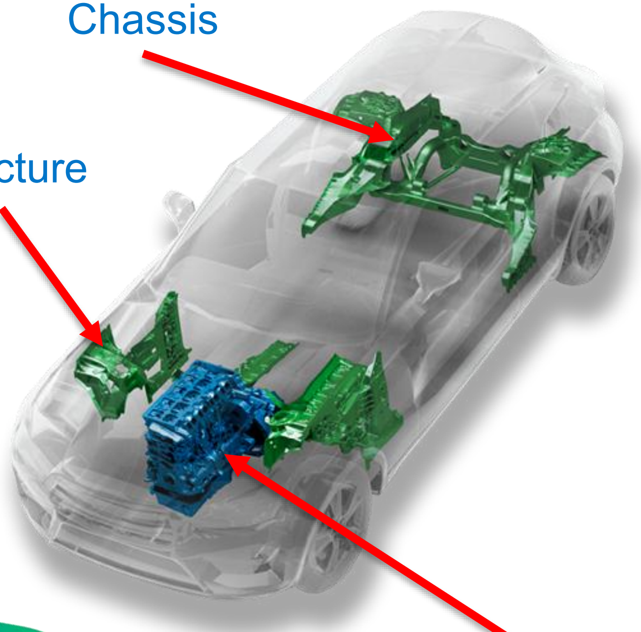



*Source: Nemak Analysis*

# Electrification drives incremental Nemak content per vehicle

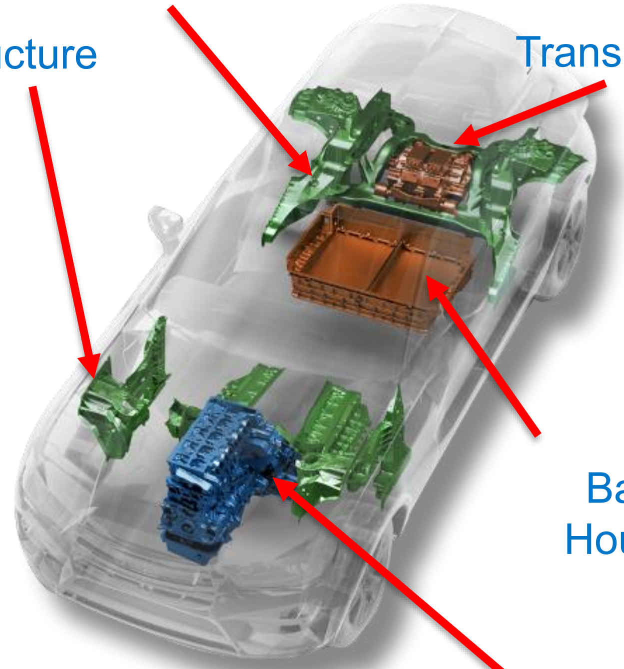
## Combustion Engine

**US$500 - $650[(1)]**



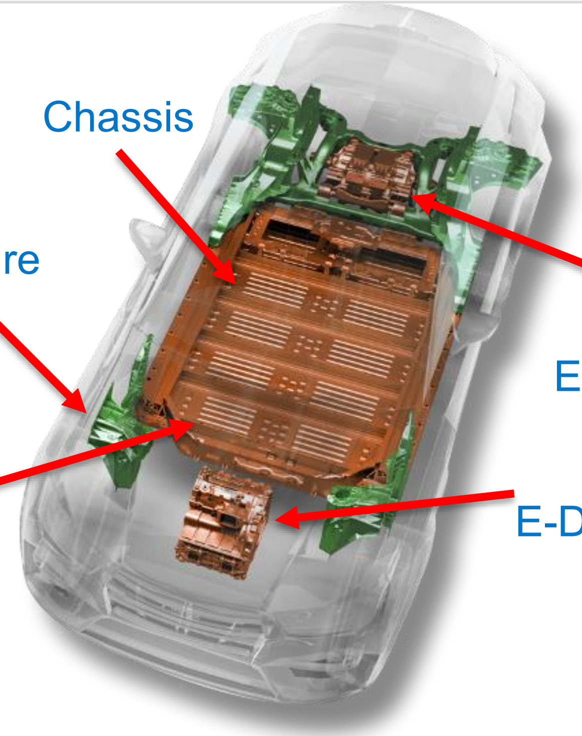

## Hybrid

**US$700 - $1,000[(1)]**




## Battery Electric Vehicle

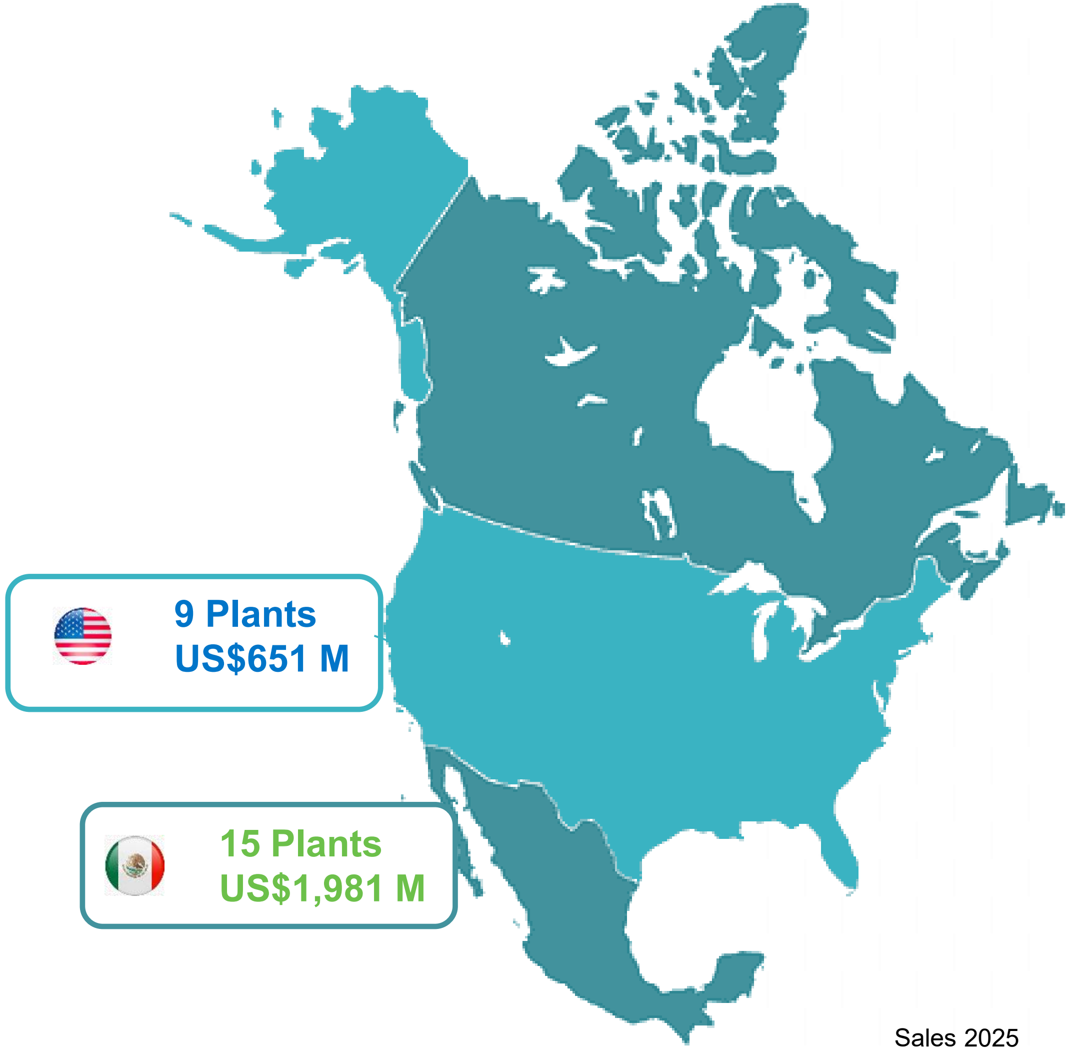
**>US$1,400[(1)]**




(1) Content per vehicle. Nemak estimate

# North America trade exposure

- **Protected contractual model** — Customers take ownership of the product at the plant, assuming full responsibility for logistics, export, and import.
- **USMCA rules of origin capability** — Nemak can comply with current treaty rules (75% regional content), offering customers an additional advantage to mitigate their own tariff exposure.
- **Strong commercial position** — Sole supplier in ~90% of contracts, strengthening its relevance in any commercial renegotiation.
- **Diversified North American footprint** — Manufacturing in Mexico and the U.S., positioned to serve the market under different tariff scenarios




Sales 2025

Nemak
Innovative Lightweighting

# Industry Information and Recent Developments

# Nemak well positioned to navigate industry trends

## Economy
Light vehicle demand expected to remain broadly stable amid current macroeconomic conditions

## Emission regulations
Emission reduction regulations in place, supportive of lightweighting trends and electrification

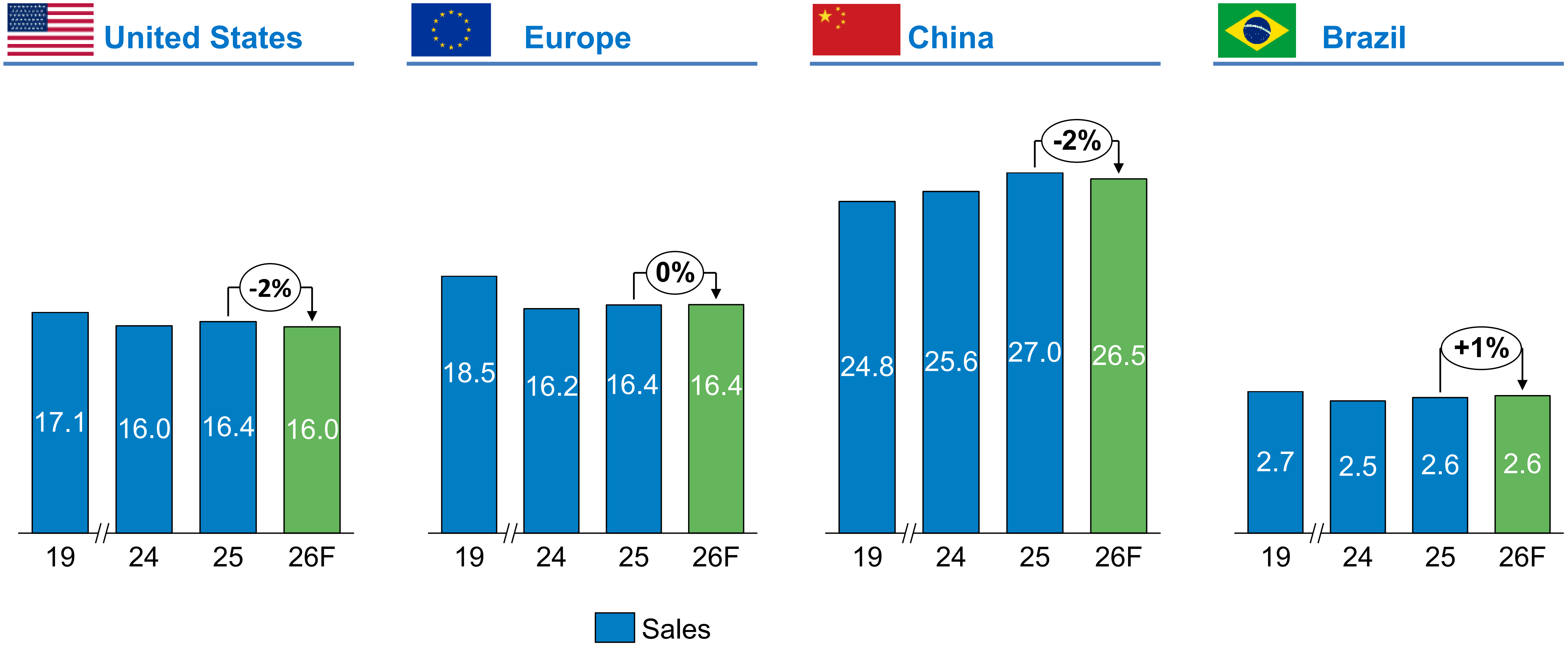
## Electrification
Transition to e-mobility slowing down, influenced by potential changes in regulation, infrastructure limitations and affordability.

Nemak is prepared for both high and low electrification scenarios.

## Global trade landscape
Trade regulations fostering regionalization and reshaping commercial dynamics

# Light Vehicle Sales

*Millions of vehicles*






*Source: Nemak analysis*

# Recent Developments

- On February 12, the acquisition of GF Casting Solutions' automotive business was successfully completed
  - Expanded product portfolio: 80% VE/CE
  - Enhanced technology offering: HPDC – high-tonnage presses
  - Geographic diversification: Germany, Austria, China, U.S., and Romania
  - Expertise: ~2,500 employees
  - Customer base: European and Chinese premium OEMs
- On April 1, Hervé Boyer assumed the position of CEO of Nemak, following a planned succession process
- On May 5, Nemak was included in the Dow Jones Best-in-Class Indices (DJBIC)

# Management Team

**H. Boyer**
*CEO*
**30**

## Business Unit Directors

**E. Saenz**
*VP Mexico and Global Manuf. & Prod. Dev*
**29**

**K. Lellig**
*VP Europe*
**32**

**M. Ortiz**
*VP USA & Business Dev.*
**8**

**C. Vasto**
*VP China*
**32**

**D. Fornasero**
*VP South America*
**26**

## Global Staff Directors

**A. Sada**
*CFO*
**30**

**M. Winterhalter**
*VP Purchasing & Sustainability*
**25**

**D. Barschkett**
*VP Sales & Marketing*
**31**

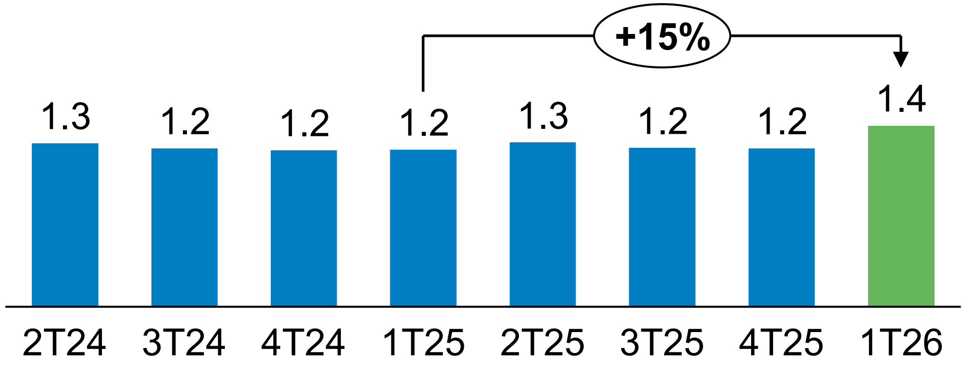
**E. Noyola**
*HR Director*
**25**

# Years in the automotive industry

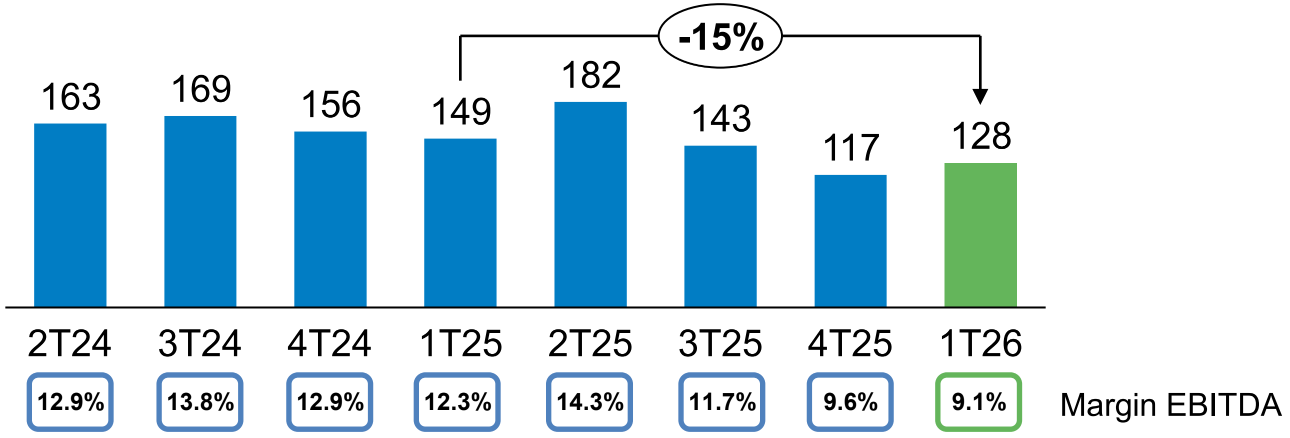
# Financial Information

# Financials

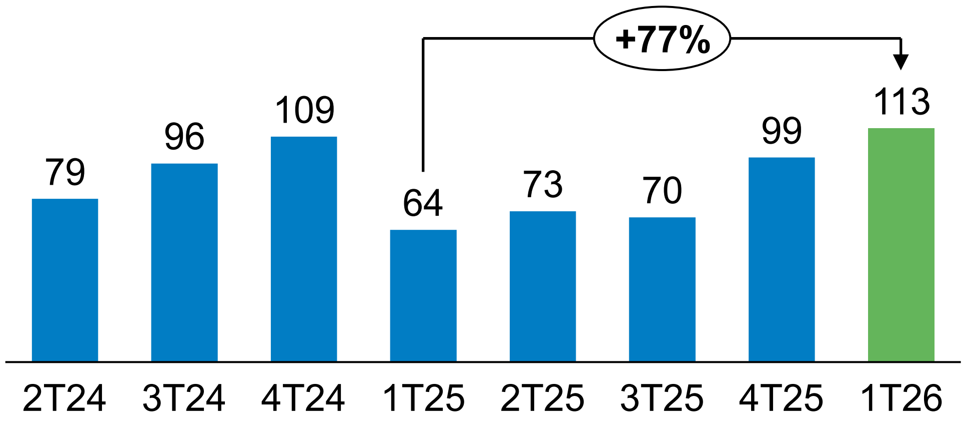
## Revenue *(US$ B)*



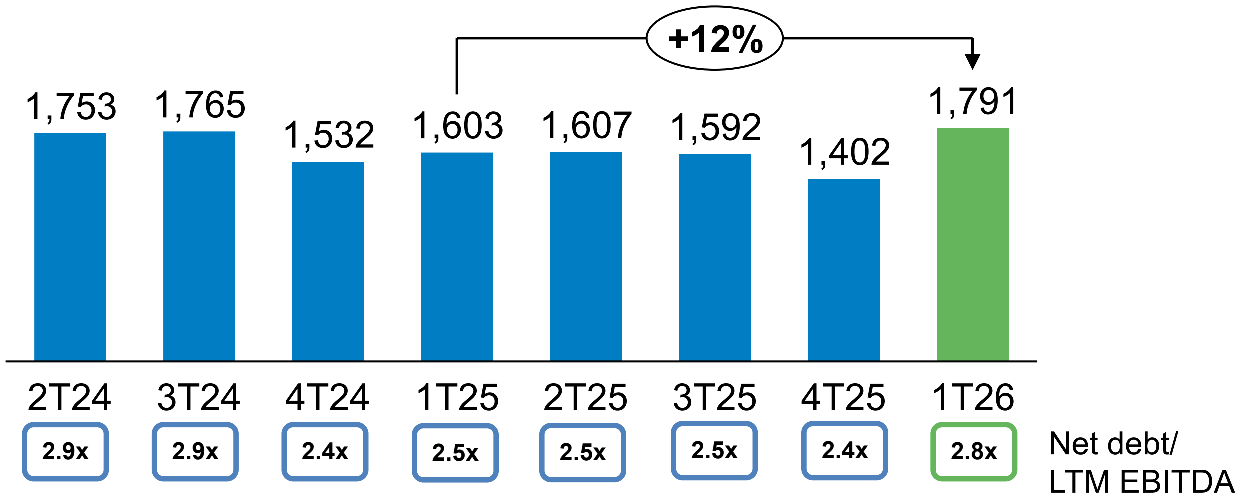

## EBITDA *(US$ M)*




## Capex *(US$ M)*

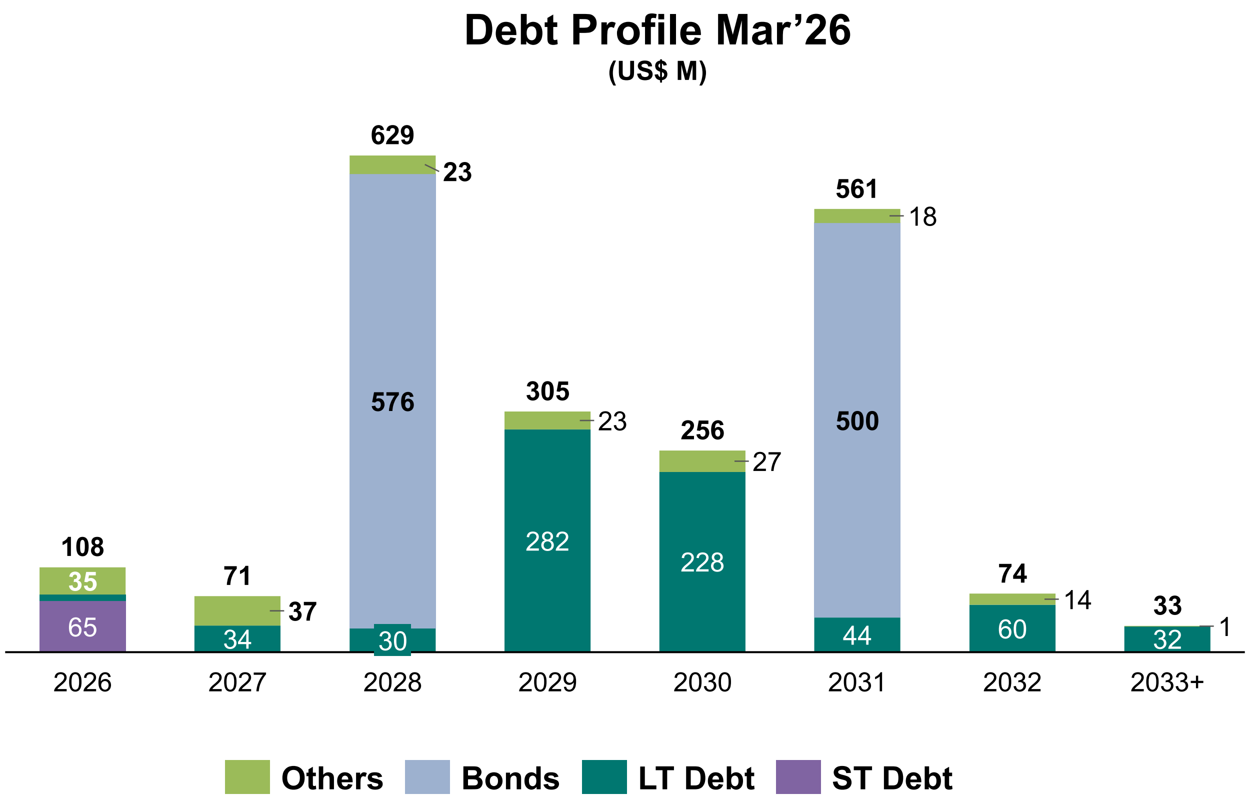



## Net Debt *(US$ M)*



# Debt profile – 1Q26

- Debt composed of bonds and bank financing
- 68% fixed rate and 32% variable rate
- 60% in USD, 35% in euros, and 5% in other currencies
- Committed credit lines available for US$400 million
- Corporate rating on a national scale of "AA+" with a stable outlook by HR Ratings, and "AA" with a negative outlook by Fitch Ratings



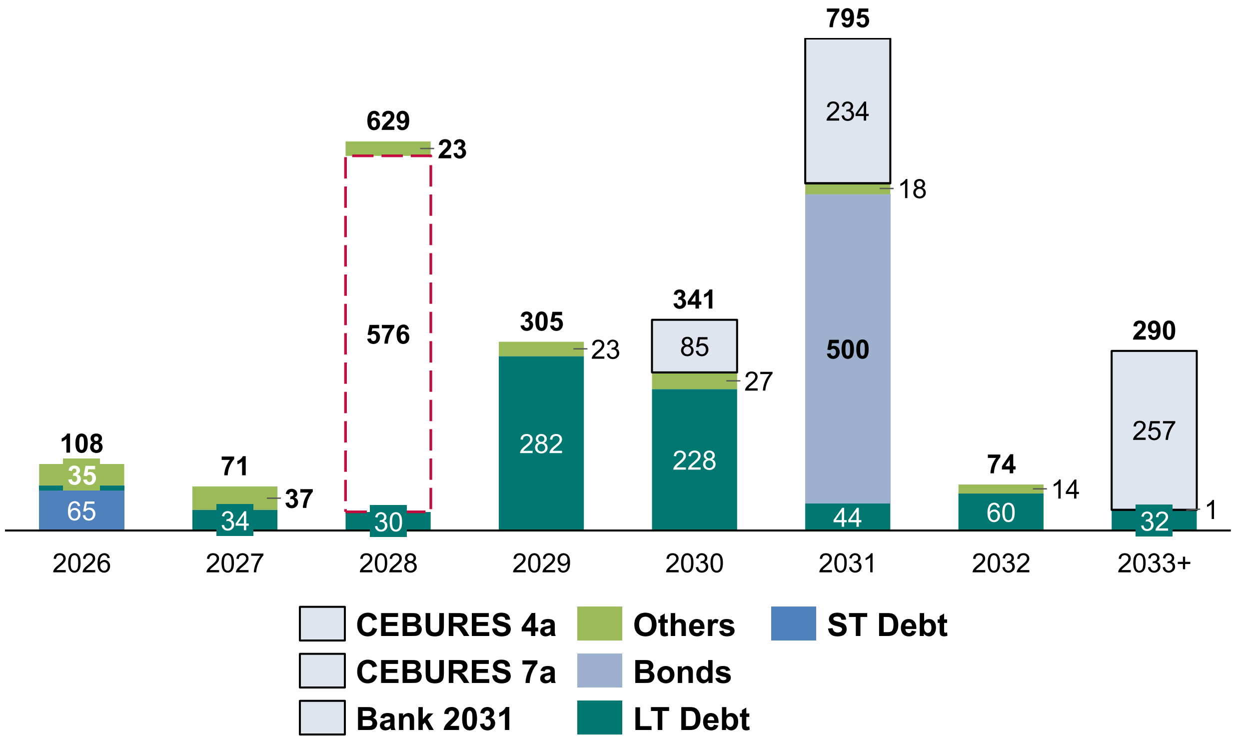
# Proforma - Debt Profile

Exploring alternatives to refinance the euro-denominated sustainability-linked bond maturing in 2028 through this issuance.

- Peso-denominated issuance with euro swaps
- Long-term bank debt
- Other liabilities

## Proforma Debt Profile Mar'26*

(US$ M)




* Pro forma assuming the issuance of four-year and seven-year Certificates and five-year bank financing.

# ESG

# Sustainability is embedded in our business model

SCIENCE BASED TARGETS
DRIVING AMBITIOUS CORPORATE CLIMATE ACTION

SBTs fully approved
Scope 1&2: 28% reduction
Scope 3: 14% reduction
By 2030, versus a 2019 baseline

NET ZERO

Roadmap to Net Zero
SLB successfully launched in 2021

CDP
DISCLOSURE INSIGHT ACTION

2020: **C**
2021: **B**
2022: **B**
2023: **A-**
2024: **A-**
2025: **A-**

CDP
SUPPLIER ENGAGEMENT LEADER

**2025: A Rating**
Supplier Engagement

SILVER | Top 15%
ecovadis
Sustainability Rating
NOV 2025

Silver Medal

asi
MEMBER

Certification of Performance Standard in 18 facilities, and 5 under Chain of Custody Standard

top EMPLOYER MÉXICO MEXICO 2022
CERTIFIED EXCELLENCE IN EMPLOYEE CONDITIONS

ESR EMPRESA SOCIALMENTE RESPONSABLE

Member of
Dow Jones Sustainability Indices
Powered by the S&P Global CSA

Dow Jones Sustainability Indices

Part of the Best-in-Class Index for the 7th time

# Transaction Terms

# Terms and Conditions

| | | |
|---|---|---|
| **Issuer:** | Nemak, S.A.B. de C.V. | |
| **Type of issuance:** | Long-term Certificates (TV 91) | |
| **Program amount:** | Up to $10,000,000,000.00, or its equivalent in UDIs, U.S. dollars or other currencies; revolving program | |
| **Target issuance amount:** | MXN$4,000 million, with the possibility to oversubscribe up to 100% of the target amount | |
| **Maximum issuance amount:** | Up to MXN$8,000 million | |
| **Expected ratings:** | [AA(mex)] by Fitch and [HR AA+] by HR Ratings | |
| **Collateral:** | Unsecured | |
| **Ticker symbol:** | **NEMAK 26** | **NEMAK 26-2** |
| **Tenor:** | 7.0 years | Up to 4.0 years |
| **Rate format:** | Fixed | Floating |
| **Reference rate:** | M Bond [33] | Funding TIIE |
| **Interest payment:** | Every 182 days | Every 28 days |
| **Amortization:** | Bullet payment at maturity | |
| **Book-building date:** | [July 31, 2026] | |
| **Issuance and placement date:** | [August 4, 2026] | |
| **Placement mechanism:** | Book-building process | |
| **Common representative:** | Monex Casa de Bolsa, S.A. de C.V., Monex Financial Group | |
| **Placement agents:** | BBVA Casa de Bolsa; Santander; Scotiabank | |

Nemak
Innovative Lightweighting

# Q&A

# Contact – Investor Relations

**Denise Reyes**
Global Treasury & Investor Relations Director
denise.reyes@nemak.com

**Pedro Pereda**
Global Investor Relations Manager
pedro.pereda@nemak.com

Financial reports, press releases and investor materials available at our website:

investors.nemak.com

Nemak

Innovative Lightweighting