



Corporate Presentation

NOVEMBER 2023



Nemak at a glance



Revenue* US\$4.8 B

EBITDA* US\$560 M

Established 1979

Footprint 38 Plants
15 countries

Employees ~24K

Customers 60+

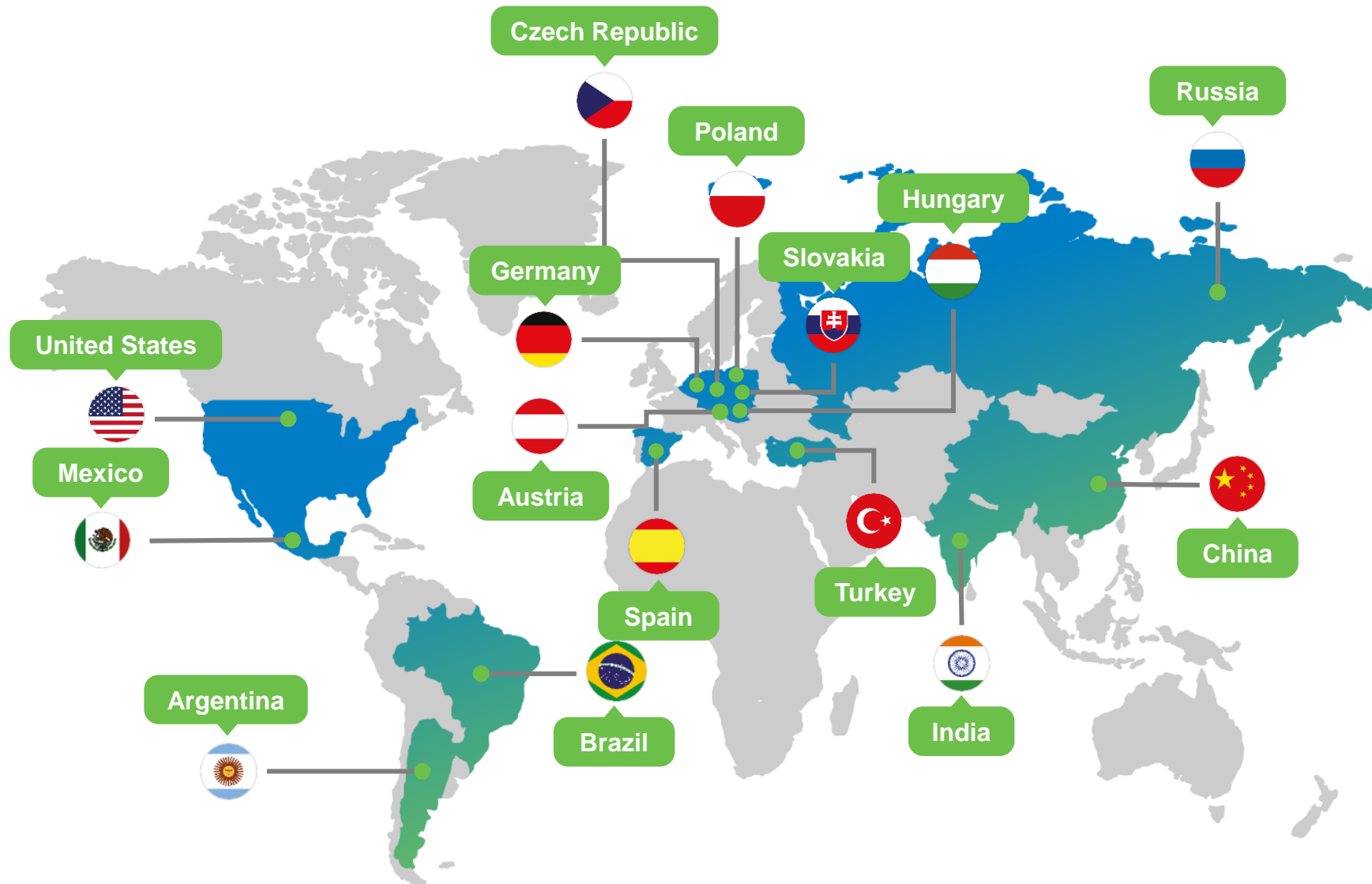
2023 Guidance*

**Innovative lightweighting solutions for
the global automotive industry**

**1 out of 4 vehicles sold globally
with Nemak components**



State-of-the-art facilities in major automotive markets



15

Countries

38

Manufacturing facilities

10

Product Development Centers

15/38

Supporting e-mobility & structural applications

Diversified customer portfolio



Strategic positioning in both segments



ICE Powertrain

Cylinder Head



Engine Block



Transmission



- + Complex castings
- + Strong engineering requirements
- + High barriers to entry

E-Mobility & Structure & Chassis

Structure & Chassis



E-Drive



PHEV Battery Housing



BEV Battery Housing



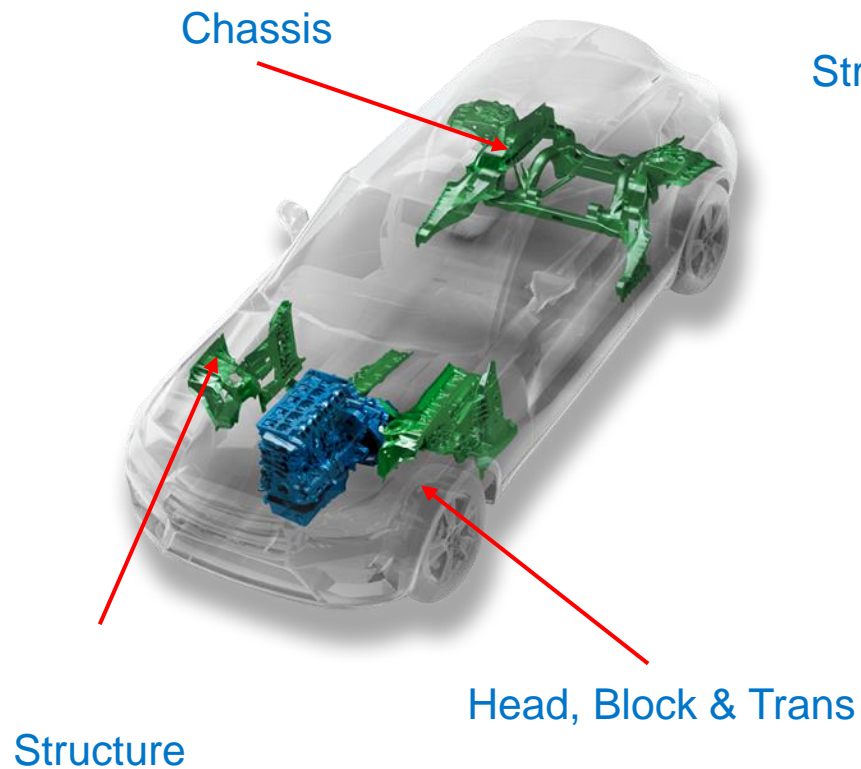
- + Large and complex components
- + Multi-material / multi-process joining and assembly
- + Safety critical and strong market growth

Substantial evolution from ICE powertrain to complex E-mobility components

Increasing Nemak's content per vehicle

Combustion Engine

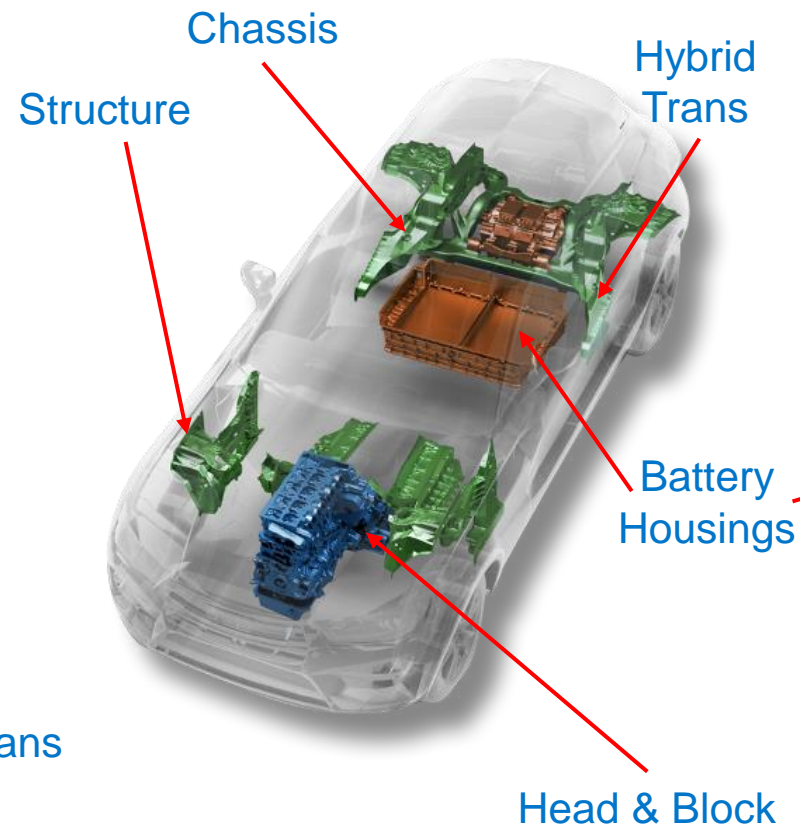
US\$500 - \$650⁽¹⁾



2030 Addressable Market: ~US\$12 B

Hybrid

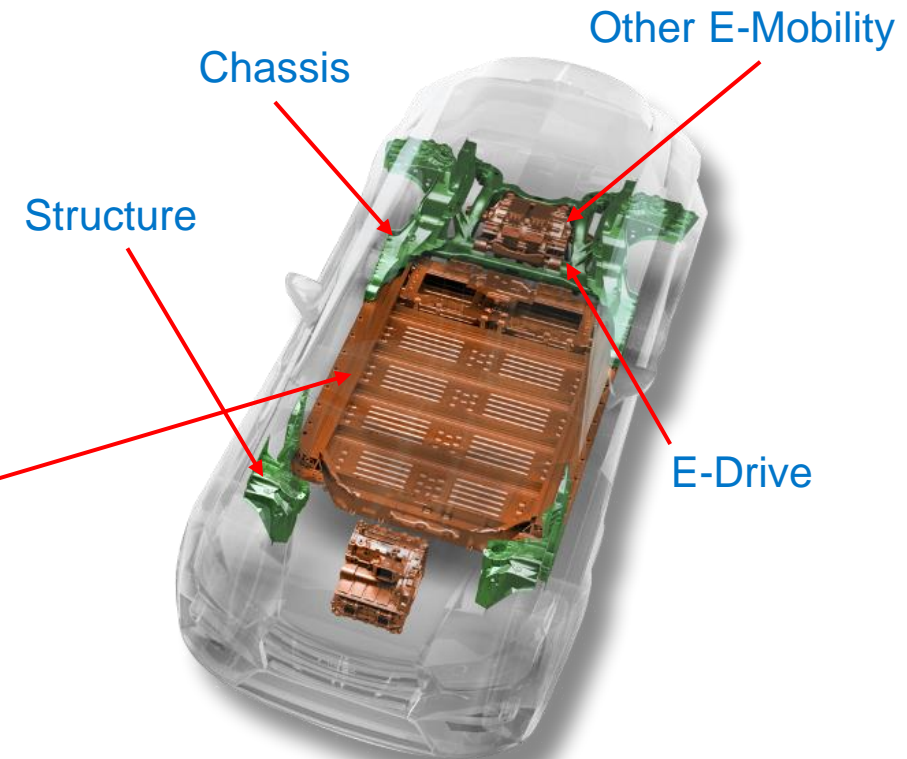
US\$700 - \$1,000⁽¹⁾



2030 Addressable Market: ~US\$36 B

Battery Electric

+US\$1,400⁽¹⁾



Notes: (1) Nemak estimate for content per vehicle

Nemak's Sustainability Model



- Climate Protection
- Circularity
- Innovation & Products

- Health & Safety
- Diversity & Inclusion
- Well-Being & Talent
- Corporate Citizenship

- Responsible Sourcing
- Sustainable Leadership
- Business Ethics

Our commitments driving ESG performance



2030 GHG* emission reduction targets

- Scope 1&2: -28%
- Scope 3: -14%
- 2050: Net Zero

*greenhouse gas



Roadmap to Net Zero
SLB successfully launched



2018: D 2019: C
2020: C 2021: B
2022: B



2021 & 2022: A Rating
Supplier Engagement



Platinum status



Member of DJSI
4th consecutive time



Member since June 2022
and began certification of
facilities

Solid performance in executing and capturing business in the new product segment

- EV/SC segment represented 35% of total awarded business YTD
- Awarded business of ~US\$1.72 B annually across a variety of highly engineered applications. Aiming to achieve US\$2 B target by 2025
- EV/SC segment represented ~12% of 2022 revenues, 28% expected growth in 2023E

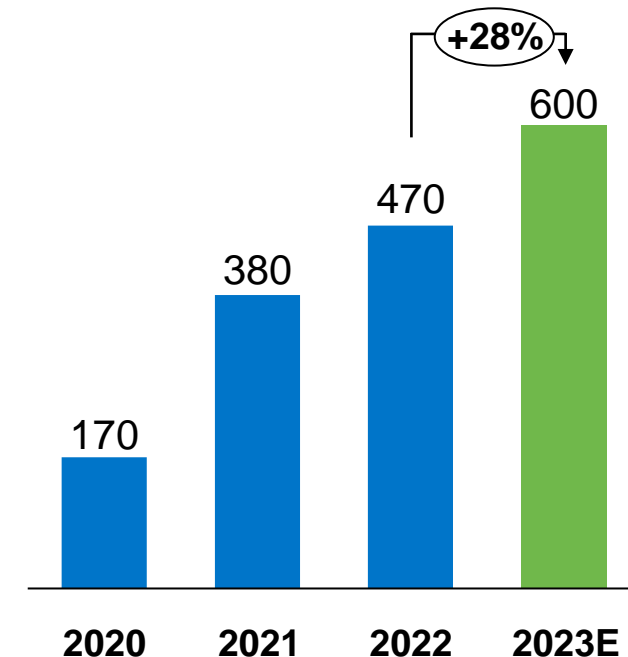


EV/SC Order Book

Cumulative awarded business US\$/Yr.

US\$1.72 B

EV/SC Segment –Revenue (US\$ M)



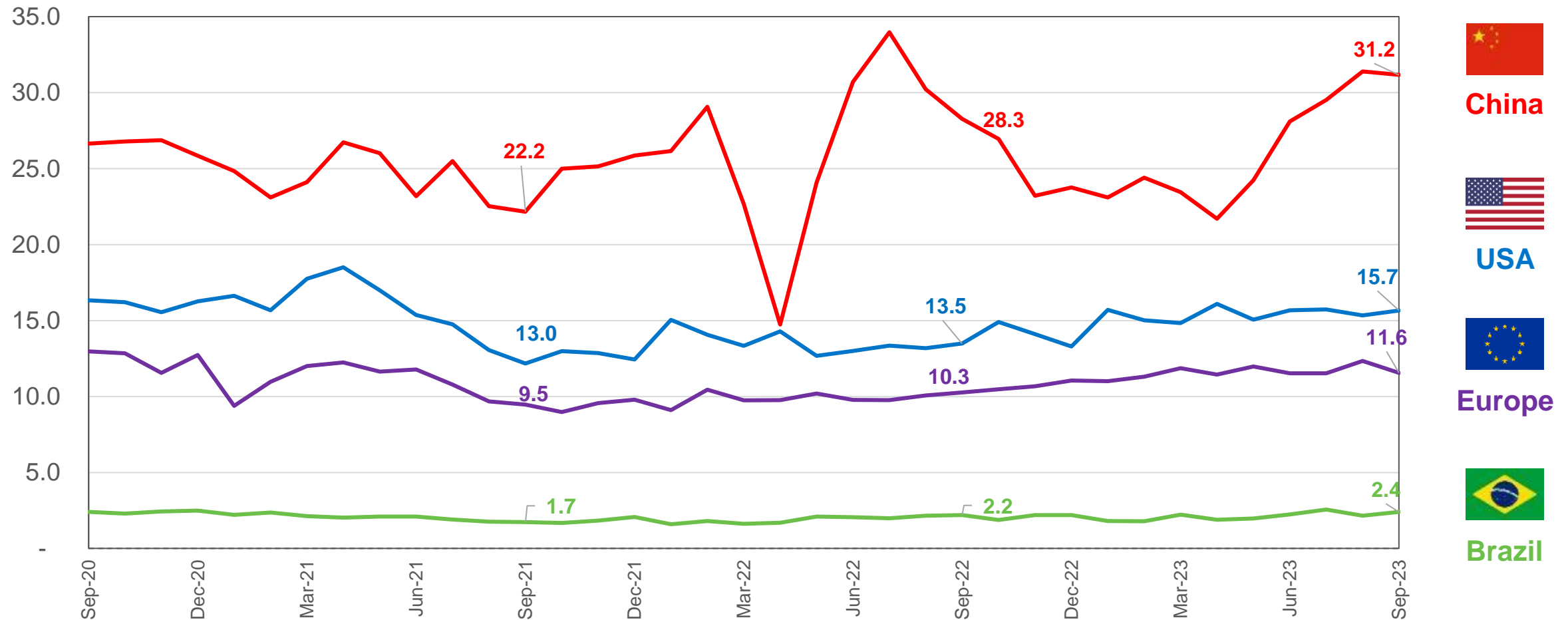
Recent developments

- Robust vehicle demand in our main regions
- UAW strike concluded Oct. 30, contract ratification in progress
- Inflation recovery negotiations with customers
- Preparing to launch new assembly plants
- Focus on innovation: PACE & Altair Enlighten Awards
- Top Employer 2023 recognition – US, Mexico, Germany & Brazil



Sales and production showed consistent improvement in most regions during 3Q23

Vehicle SAAR (M Units)

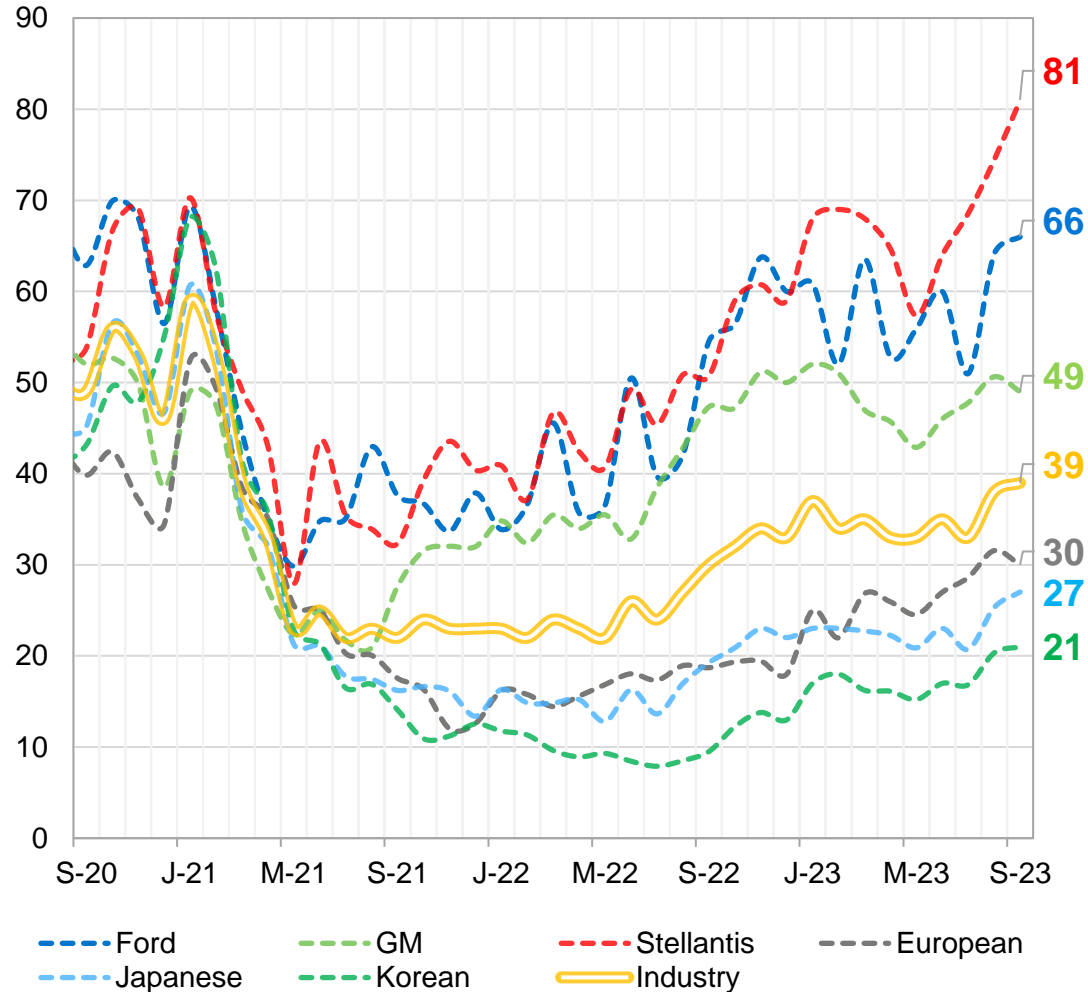


Source: S&P Global Mobility Actuals, Automotive News, MarkLines*, FRED

US industry dynamics

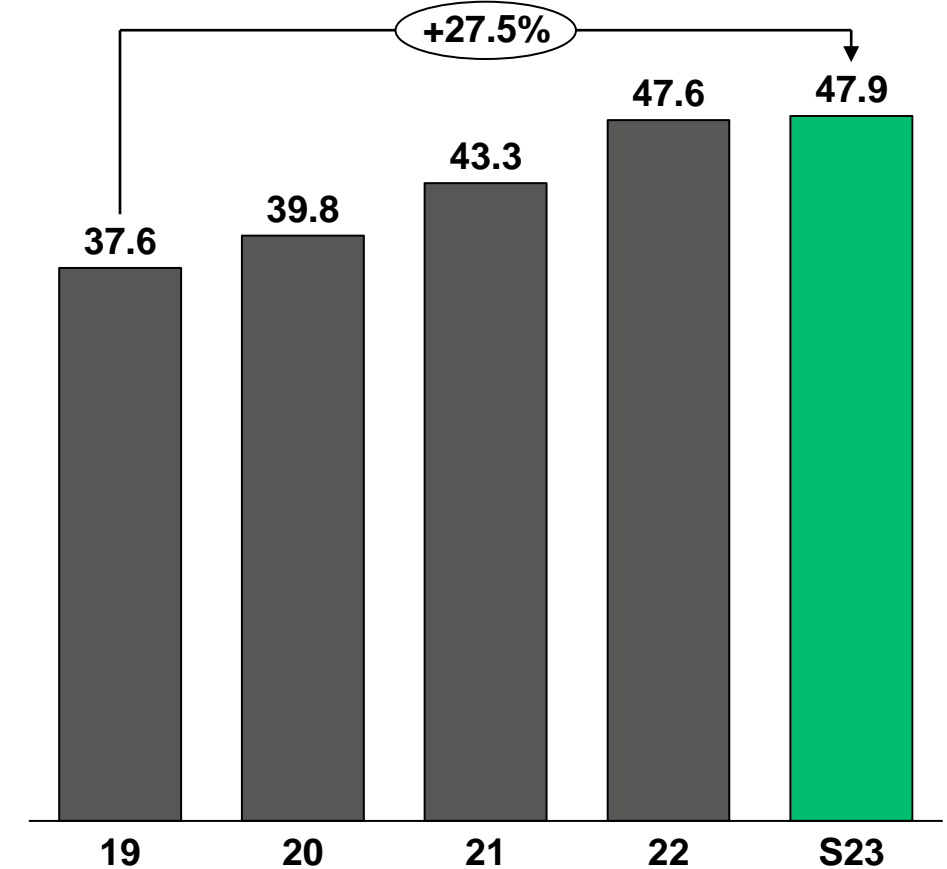
Auto Inventory

(Days)



Average Transaction Prices

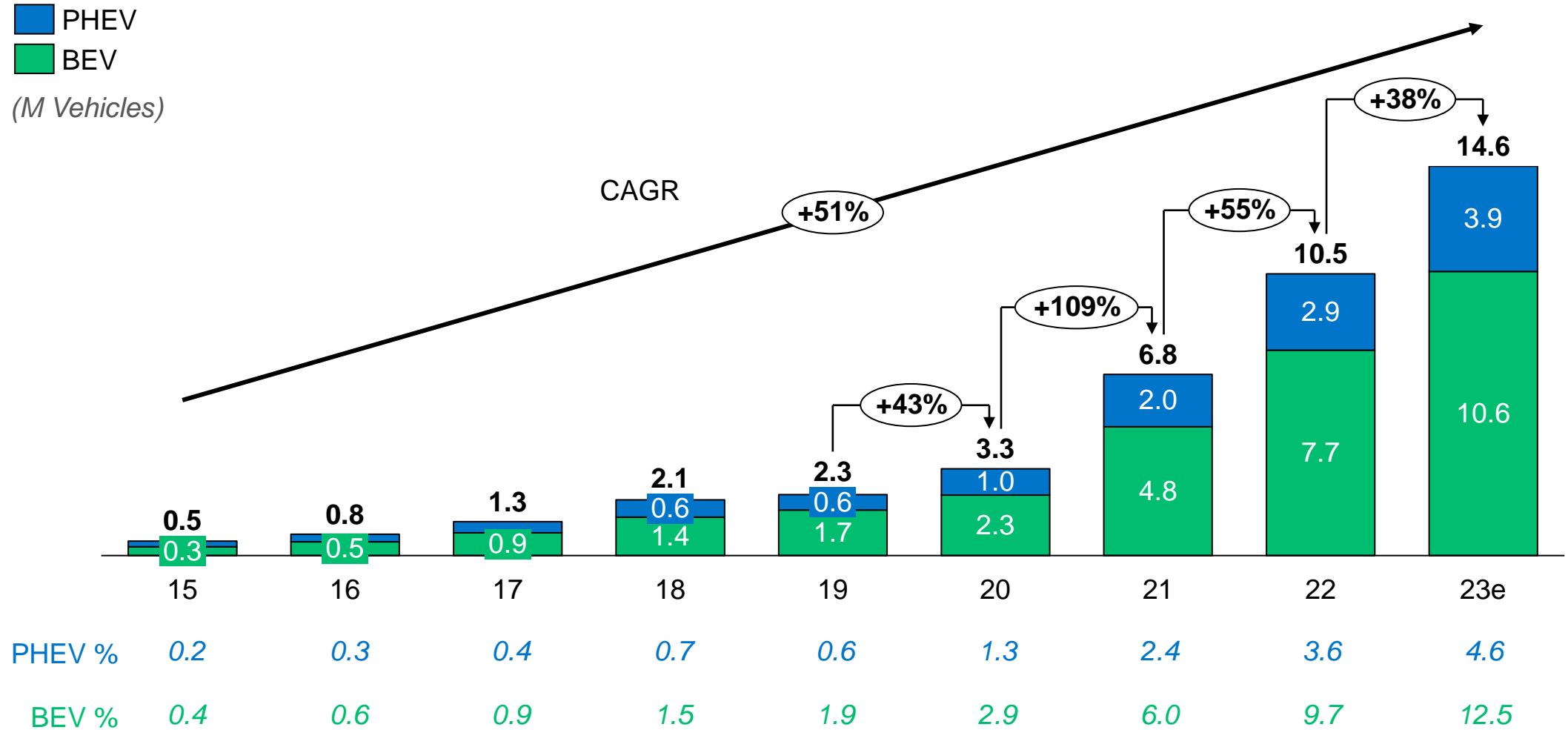
(k USD)



Note: Prices do not include applied consumer incentives

Source: Automotive News, Kelley Blue Book

Global EV Sales

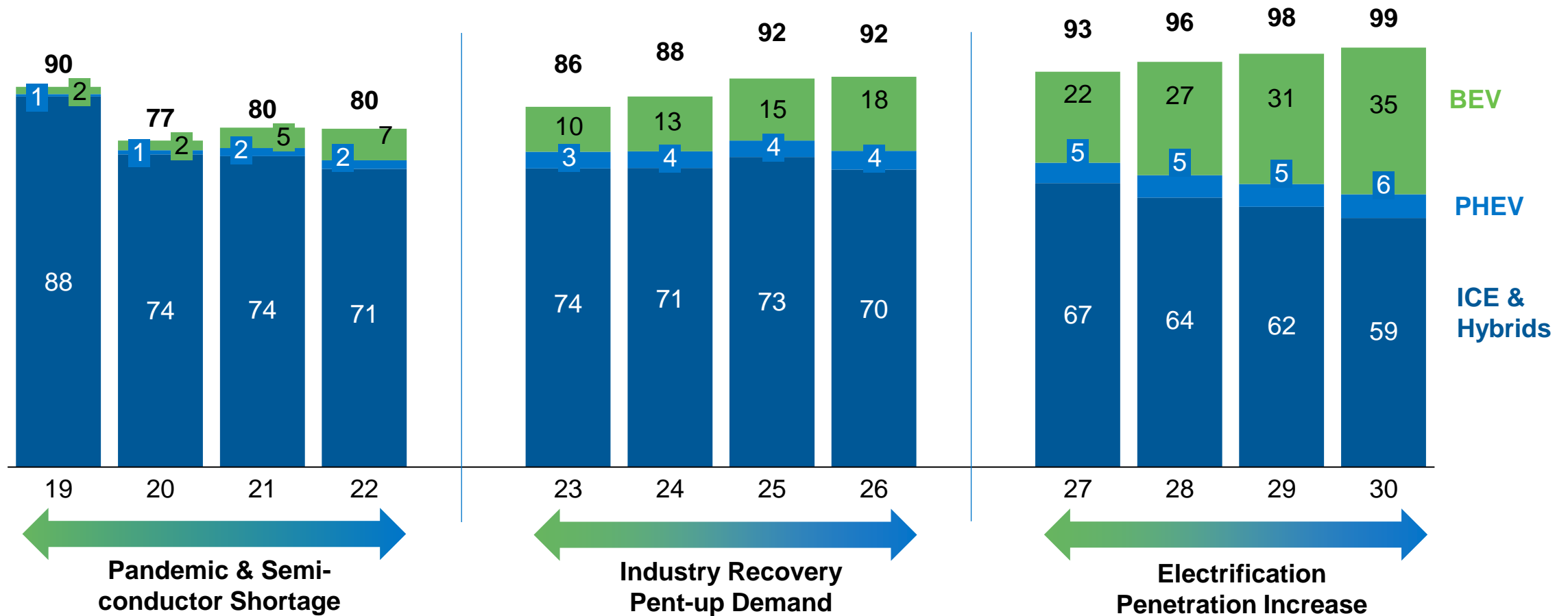


Note: EV = BEV + PHEV

Sources: BNEF 2Q23 Electrified Transport Market Outlook, EV-Volumes July 2023 Final Round; S&P; Nemak Analysis

Long-term vehicle sales by segment

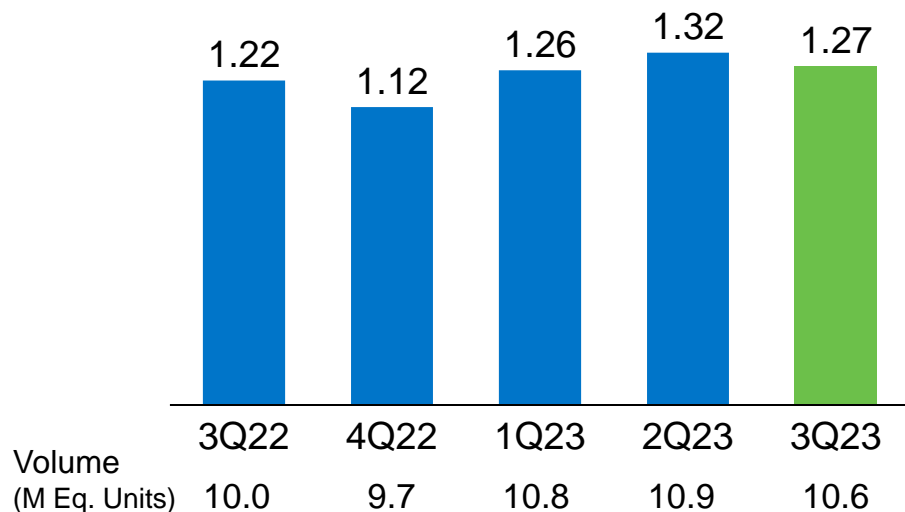
By Propulsion (M Vehicles)



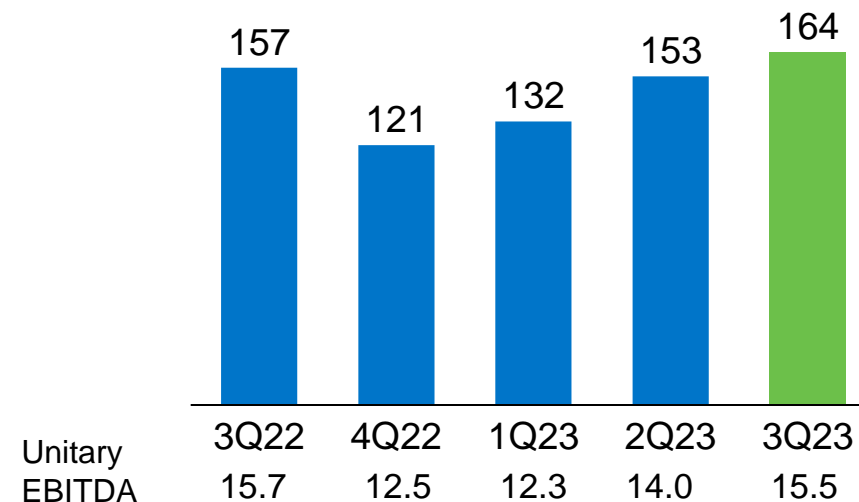
Significant opportunities coming mainly from electrification

Key financial highlights

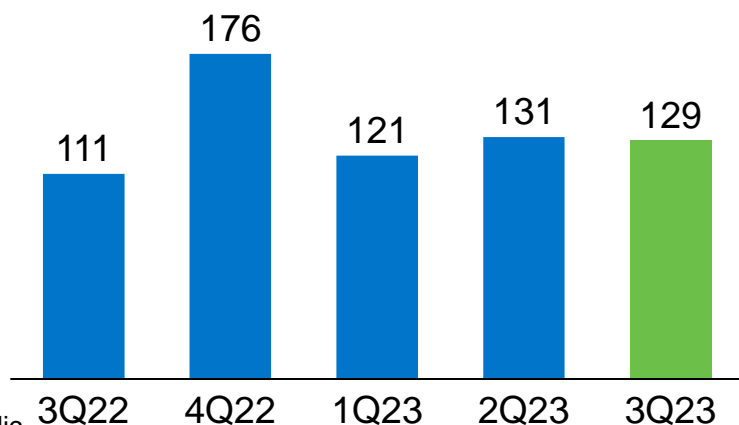
Revenue (US\$ B)



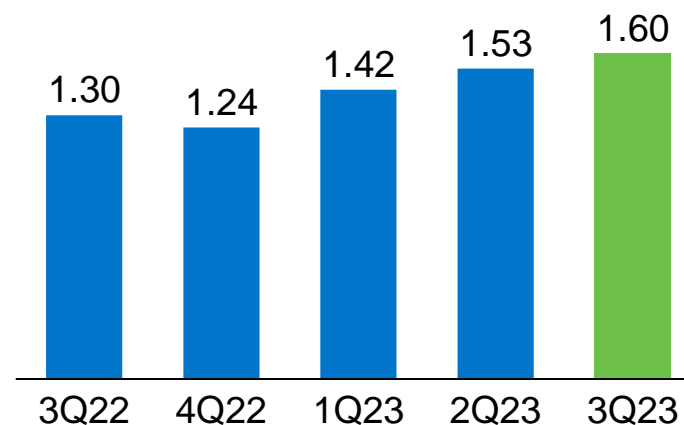
EBITDA (US\$ M)



Capex (US\$ M)

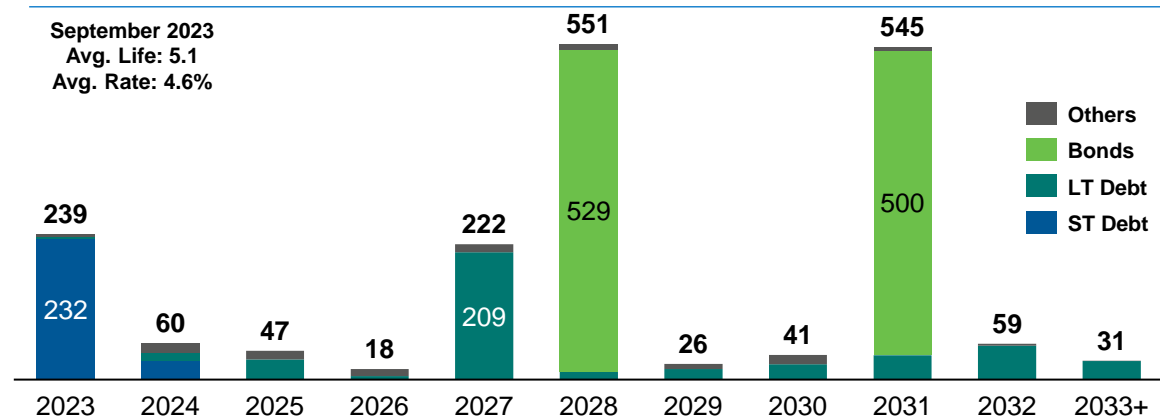


Net Debt (US\$ B)



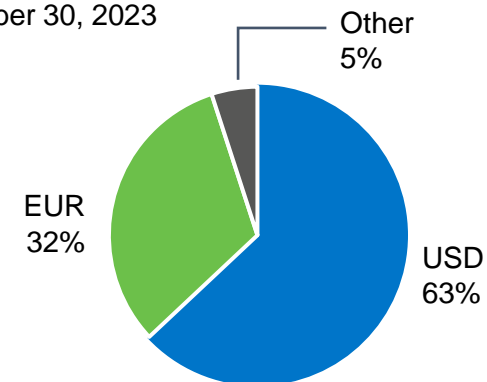
Debt profile

Debt maturity profile (US\$ M)



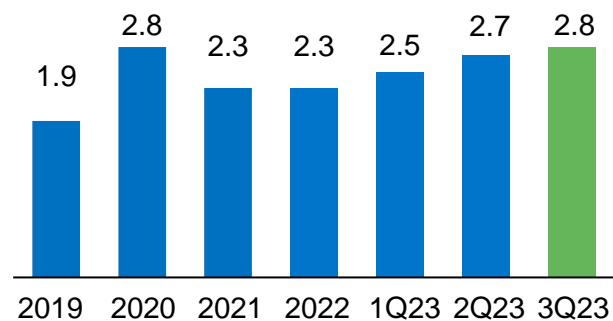
Debt Currency Exposure (%)

As of September 30, 2023



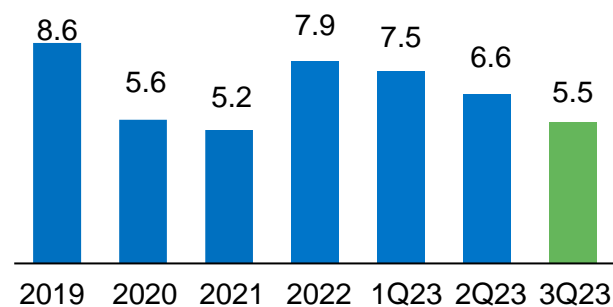
Net leverage ratio

Times (x)



Interest coverage

Times (x)



Credit profile

Latest Rating		
Fitch	BBB- Stable	May 22, 2023
S&P	BB+ Stable	May 19, 2023
Moody's	Ba1 Stable	May 19, 2023

Capital allocation

Nemak under active transformation process, involving investments and development of new capabilities

- Prudent approach to new investments, favoring projects with adequate profitability levels
- Seeking to maintain a reasonable leverage level
- ICE powertrain business will continue to fund transition into electrification
- More than US\$700 M invested in transformation to e-mobility



Key takeaways

- Strengthening leadership in **highly engineered** e-mobility & structural applications
- Growth **funded** by ICE Powertrain segment
- Electrification **driving growth** of total addressable market
- Business model **transformation** around **ESG**
- Nemak remains **well positioned to benefit** from both higher or lower **EV penetration scenarios**





Nemak

Innovative Lightweighting