2Q26

Results

Innovative Lightweighting

July 2026

Agenda

- 2Q26 Highlights
- Financial Overview
- Q&A

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FORWARD-LOOKING STATEMENT

This presentation contains forward-looking information based on numerous variables and assumptions that are inherently uncertain. They involve judgments with respect to, among other things, future economic, competitive and financial market conditions and future business decisions, all of which are difficult or impossible to predict accurately. Accordingly, actual results are likely to vary from those set forth in this presentation.

2Q26 results

- Revenue increased —— 19% y-o-y
- Driven by contribution from acquired operations, aluminum prices, and stable underlying business
- Resilient ICE powertrain business and growth strategy execution

Ongoing adaptation of operations in North America

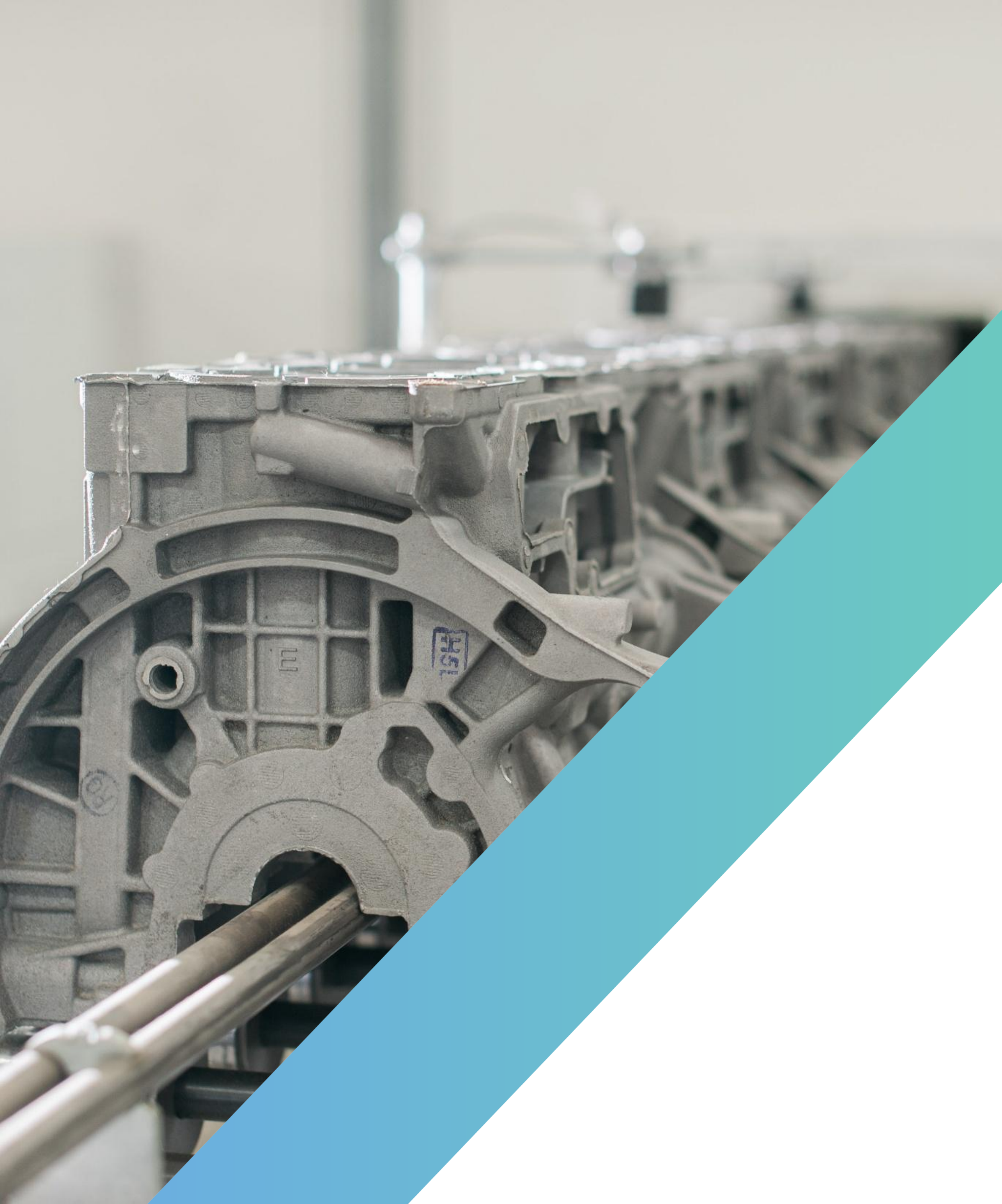
- Stronger than anticipated ICE demand
- Temporary expenses from resources alignment

EBITDA

- Declined 6%, y-o-y
- Margin expanded from 9% in Q1 to 11% in Q2
- Benefited from improvement plans and a more stable production

Advancing manufacturing efficiency

- Enhancing efficiency
- Adjusting capacity utilization
- Strengthening cost structure



Capturing value

- Resilience of ICE powertrain business
- Growth opportunity in e-mobility, structure and chassis applications

ICE powertrain business extended lifespan

- Supported by long-term programs, existing assets and strong cash generation

- Strong and sustained demand over the next decade

Consistent expansion in e-mobility, structure, and chassis applications

- Strategic foundation, enhanced by the recent acquisition
- Developing capabilities and scaling participation

Successful 100th day integration phase

- Maintained business continuity, onboarded new colleagues, shared best practices

- Identified US$20–40M in synergies, full value realization expected by 2027

Integration progressing as expected

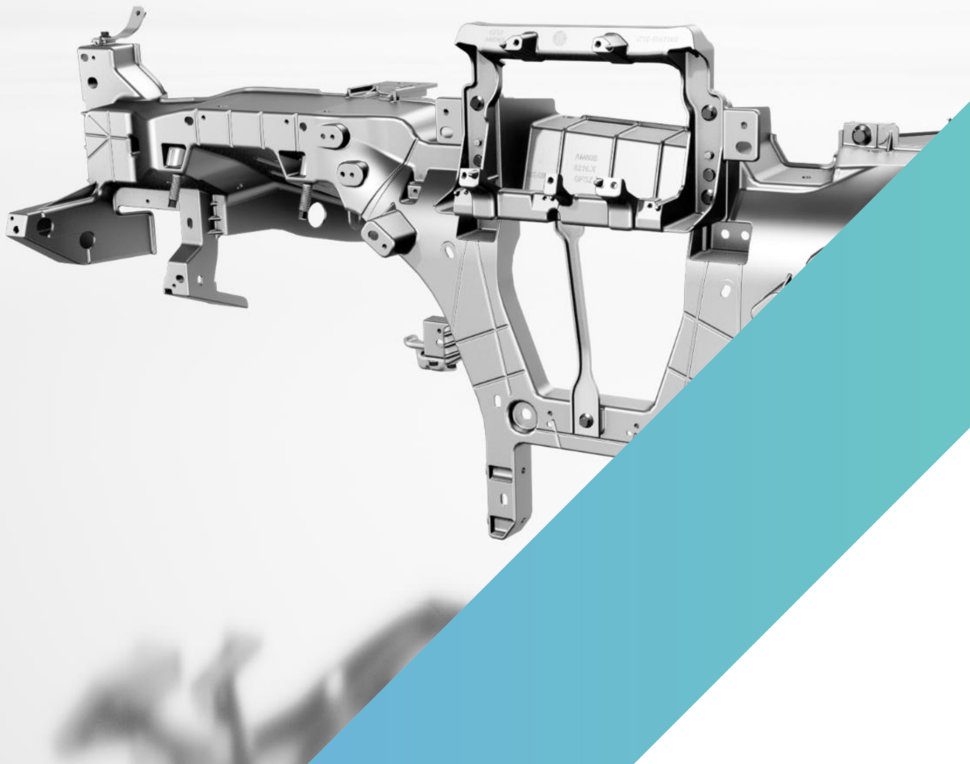
Focus on execution, capturing synergies, advancing systems, and enhancing value proposition

New facility in Georgia: a strategic platform for long-term growth

- Manufacturing footprint expansion
- Advancing structural casting capabilities
- Highly automated, mega-casting facility producing large structural components

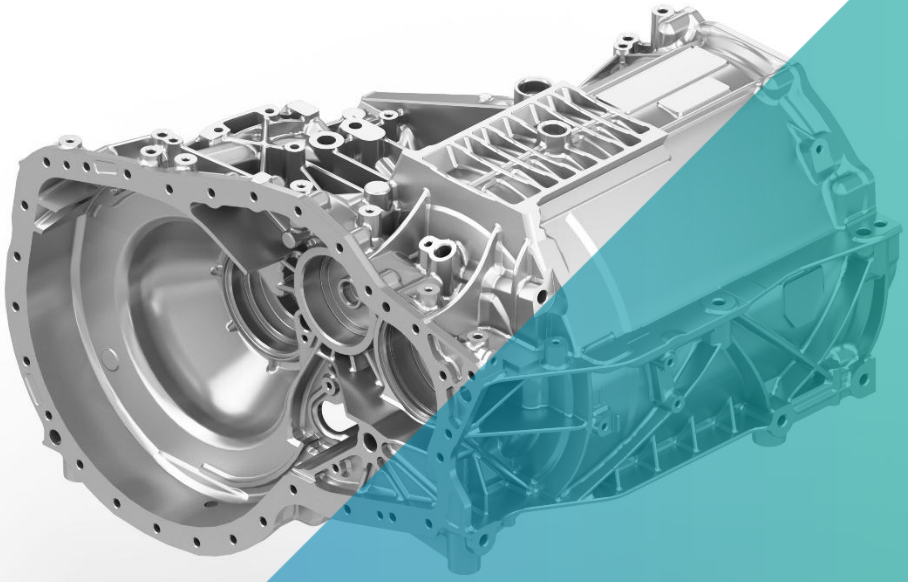
Facility production ramp-up

- Construction substantially completed, equipment installed, first production shots achieved
- Operations expected to begin in 2H26, with production ramp-up through 2027–2028



Diversified growth

- Secured ~US$400 M in awarded business, year-to-date
- 60% ICE powertrain and 40% e-mobility, structure, and chassis applications



Nemak received Porsche's Supplier Quality Rating for 2025

"A" grade classification for Altenmarkt and Dillingen facilities

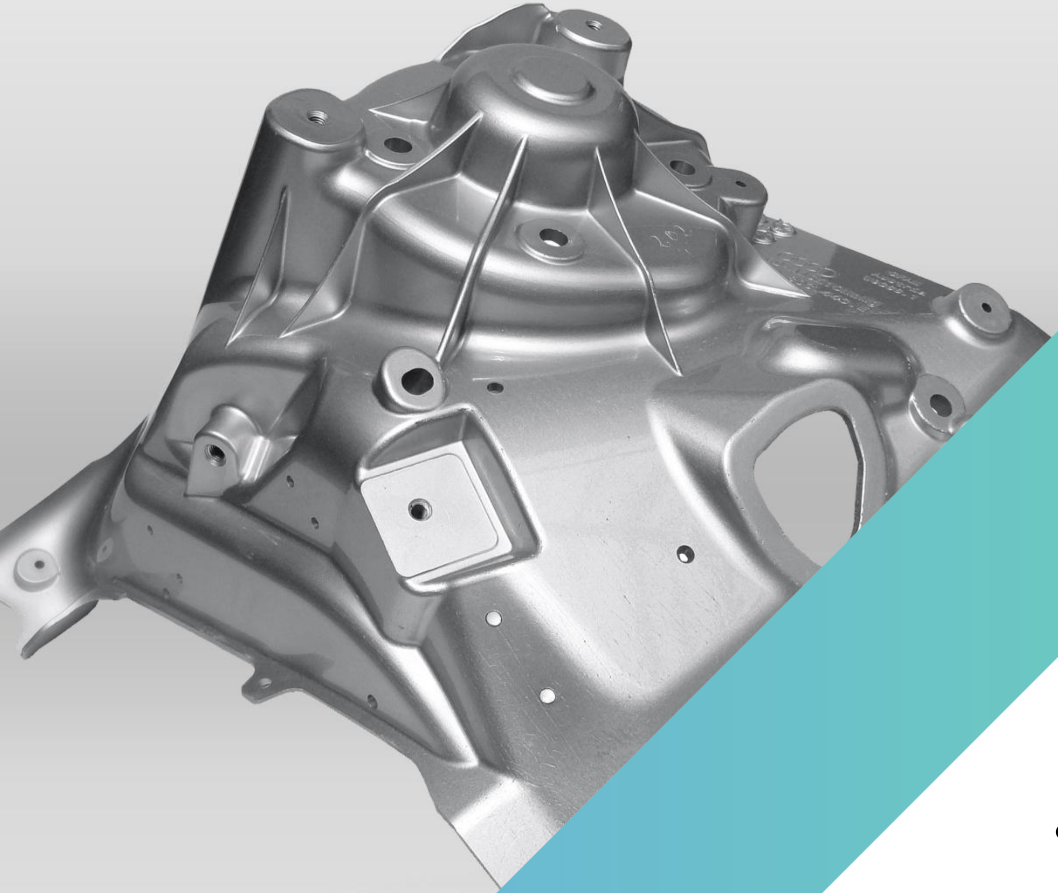
Strengthening our partnership with OEMs

- Strengthened collaboration with China through dedicated Tech Days
- Highlighted key product segments and multi-material capabilities
- Interaction translated into commercial leads, technical inquiries and plant visits

Advancing on key programs

- Production started for Ford’s Mega Brace, reinforcing position in large structural components

- Fully ramped up Mercedes-Benz EQ battery housing production, showcasing integrated multi-material capabilities



Driving growth through new program launches

- Started production of our first aluminum HPDC shock tower for SAIC
- Launched EV programs for BYD and Li Auto, strengthening our EV platform presence

Innovation enhanced by acquisition, accelerating value creation

- Advancing differentiated products in high-pressure die casting and structural components
- Improving margins and competitiveness through process optimization
- Developing low-carbon solutions to support customer decarbonization goals
- Expanding market participation through a broader technology and product portfolio

Member of

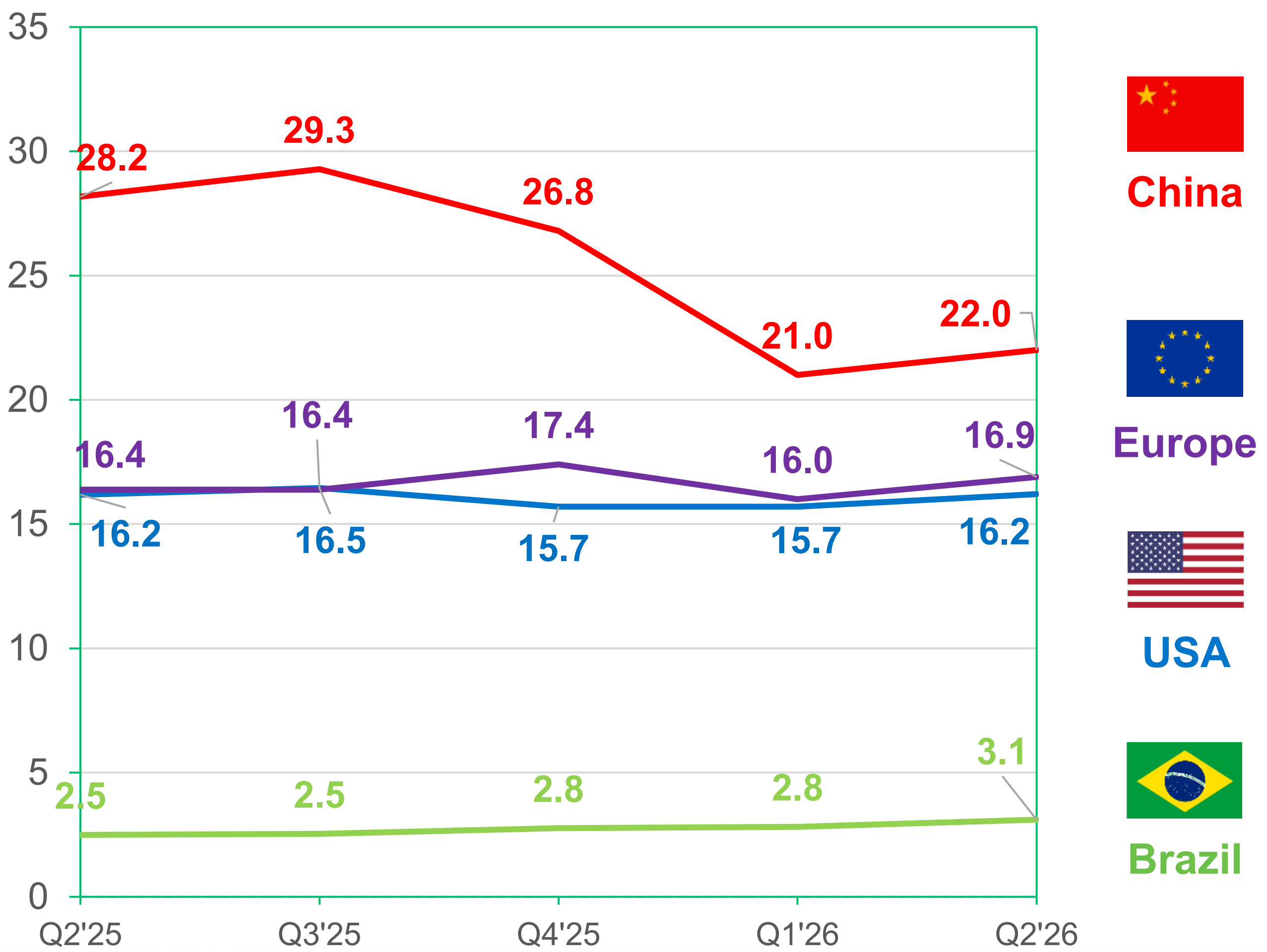
Dow Jones
Best-in-Class Indices
S&P Global CSA

Nemak included for the 7th time

Financial Results

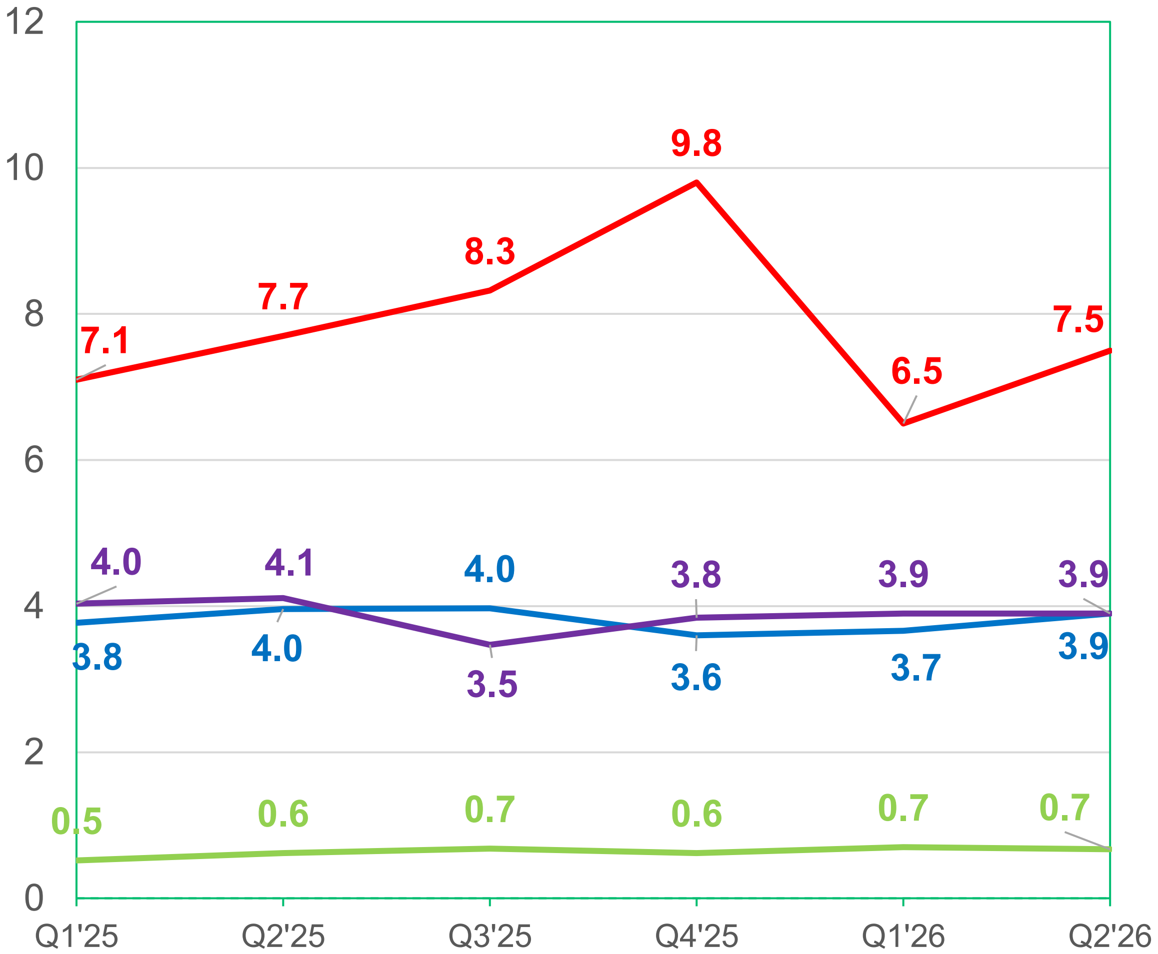
Automotive industry update

Vehicle SAAR *(M Units)*



Source: Nemak Analysis

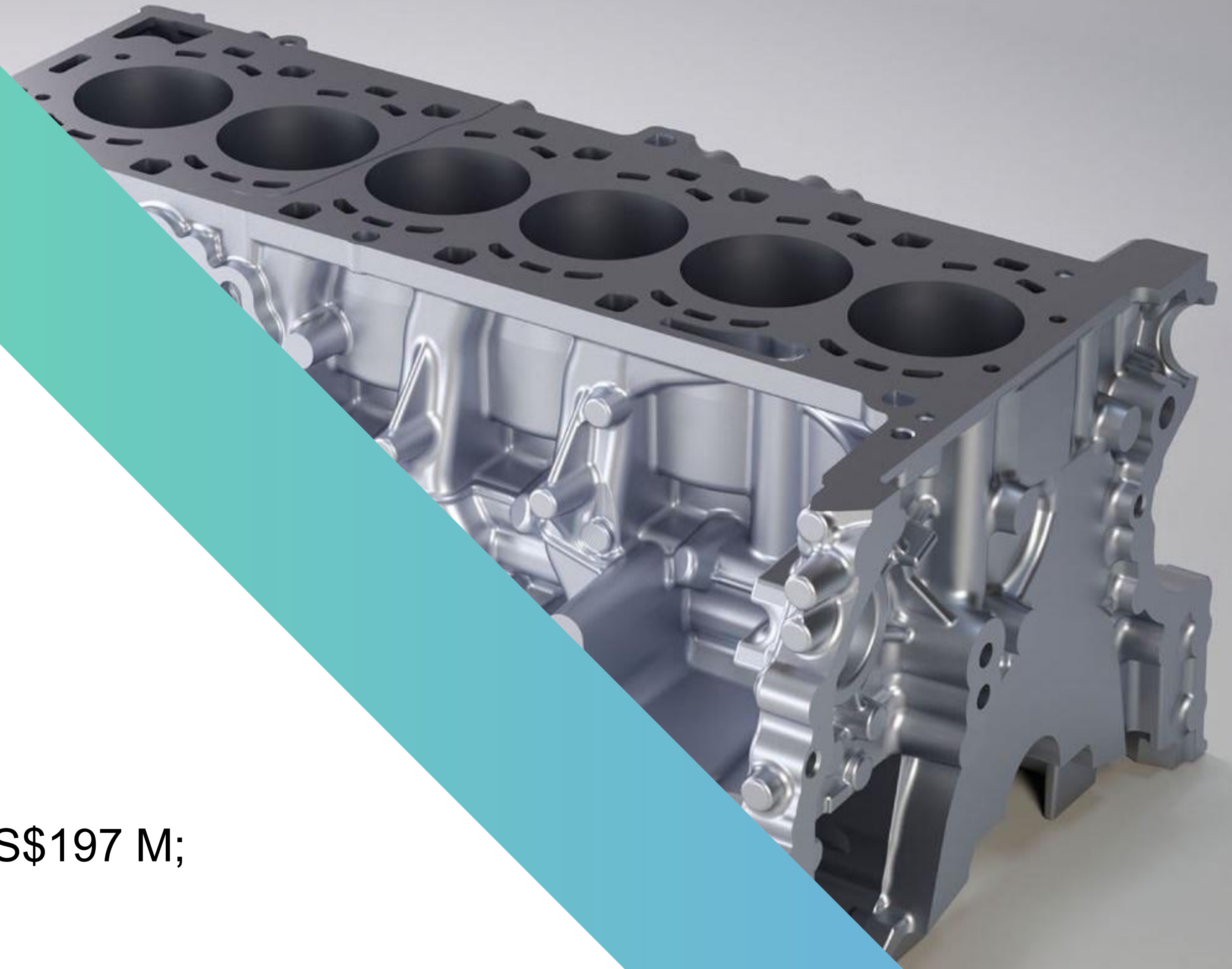
Vehicle Production *(M Units)*



Source: Nemak Analysis

Revenue - US$1.5 B

- 19% growth, y-o-y
- ICE powertrain – US$1.3 B
- E-mobility, Structure and Chassis – US$197 M; **13% of revenue**



EBITDA - US$171 M

- High comparison base
- Extraordinary expenses in NA
- FX headwinds from Mexican peso appreciation

Operating income was US$49 M

Net loss was US$13 M

- Higher income tax
- Lower non-cash foreign exchange losses

Net Debt was US$1.76 B

- Proforma Net-debt-to-EBITDA ratio was 2.9x
- Proforma Interest coverage ratio was 5.2x

Cash was US$284 M

- Liquidity and financial flexibility

Capital expenditures totaled US$110 M

- Investments related to Georgia facility
- Aligned with disciplined capital allocation

Summary of regional results

Revenues	2Q26	2Q25	% Var.
North America	704	687	2.5
Europe	571	411	38.8
Rest of World	229	171	34.1
Total	**1,504**	**1,269**	**18.5**

EBITDA	2Q26	2Q25	% Var.
North America	61	89	(31.3)
Europe	80	68	17.3
Rest of World	30	25	20.5
Total	**171**	**182**	**(6.0)**

Positioned to capture growth opportunities

- Focus on disciplined execution, synergy capture, and leveraging expanded platform
- Priorities on operating efficiency, free cash flow generation, and prudent capital allocation

Q&A

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