

2Q25 Results

July 2025

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Agenda

- 2Q25 Highlights
- Financial Overview
- Q&A



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FORWARD-LOOKING STATEMENT

This presentation contains forward-looking information based on numerous variables and assumptions that are inherently uncertain. They involve judgments with respect to, among other things, future economic, competitive and financial market conditions and future business decisions, all of which are difficult or impossible to predict accurately. Accordingly, actual results are likely to vary from those set forth in this presentation.

2Q25 positive results

EBITDA growth — **12% y-o-y**

- Stable top line and sustained margin performance
- Effectiveness of corporate strategy

Cost reduction initiatives

- Disciplined SG&A expenses management
- Manufacturing costs optimization
- Labor efficiency improvement



North America's trade environment

- Neither Nemak nor its customers have incurred in tariffs for our components
- Ability to comply with current USMCA requirements

Stable operations, aligned with anticipated volumes



Close communication with customers, monitoring any potential volume shifts

Successful production ramp-up at new facility in the Czech Republic

- Production of EV components
- Adaptation to evolving customer needs
- Advanced manufacturing capabilities





Rest of World performance

- Strong execution & technical expertise
- Steady EBITDA growth
- Resilience across dynamic market environment

Strengthening operational performance through innovation

- Expansion of efficiency projects in HPDC
- Proven strong results in initial locations
- Aim to boost productivity and reduce costs



Cost optimization and product enhancement

- Development of innovative joining solutions
- Key role of Frankfurt Engineering Center
- Strengthening operational performance through innovation

Collaborating for sustainable innovation

- Joint R&D capabilities & expertise on aluminum alloys
- Committed to reducing emissions through innovation
- Partnership with Hydro

Nemak earned an “A” score in Supplier Engagement Rating by CDP



Top Employer Recognition



Highlights positive culture and strong sense of purpose

Financial Results

Solid performance in 2Q25 EBITDA growth 12% y-o-y

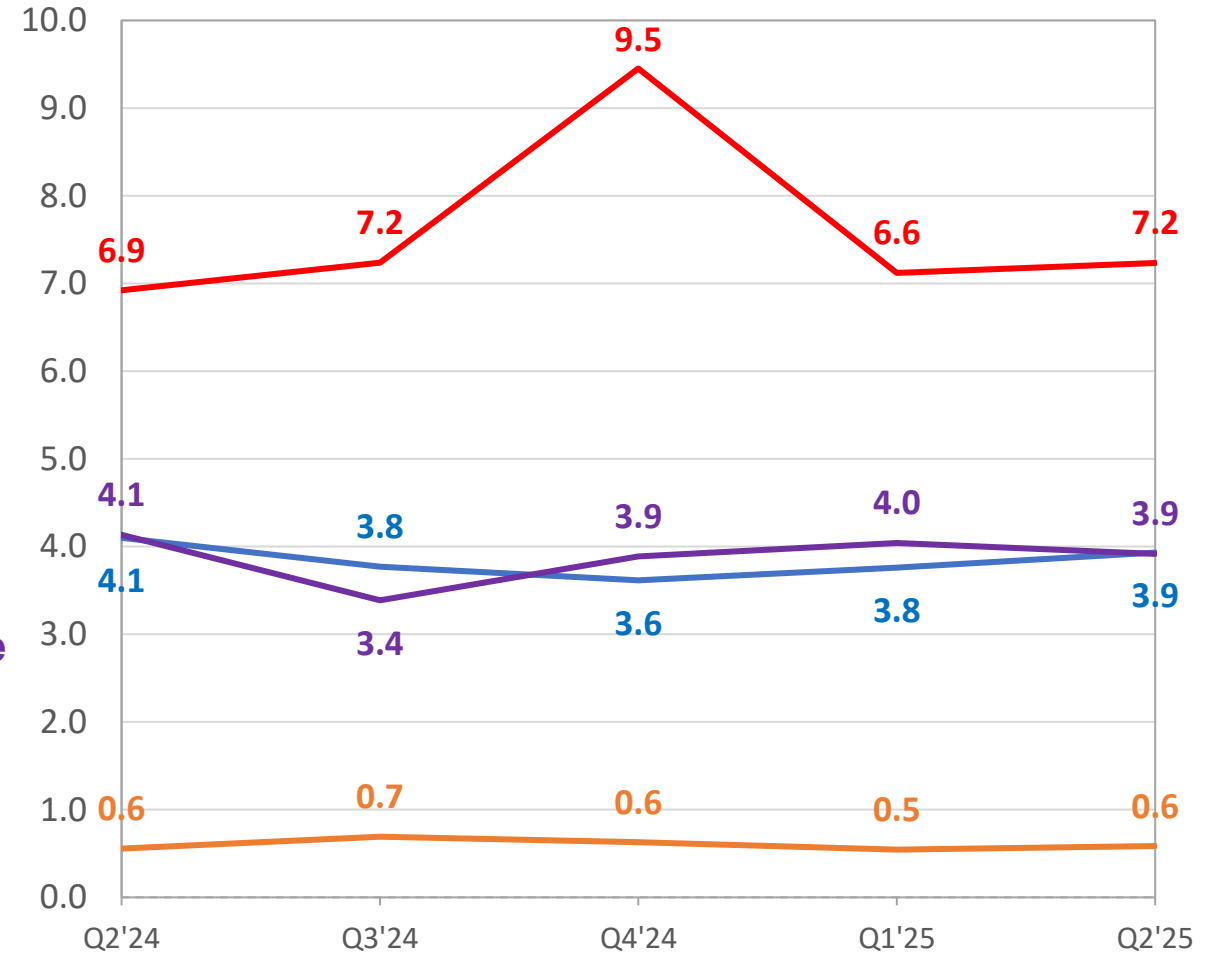
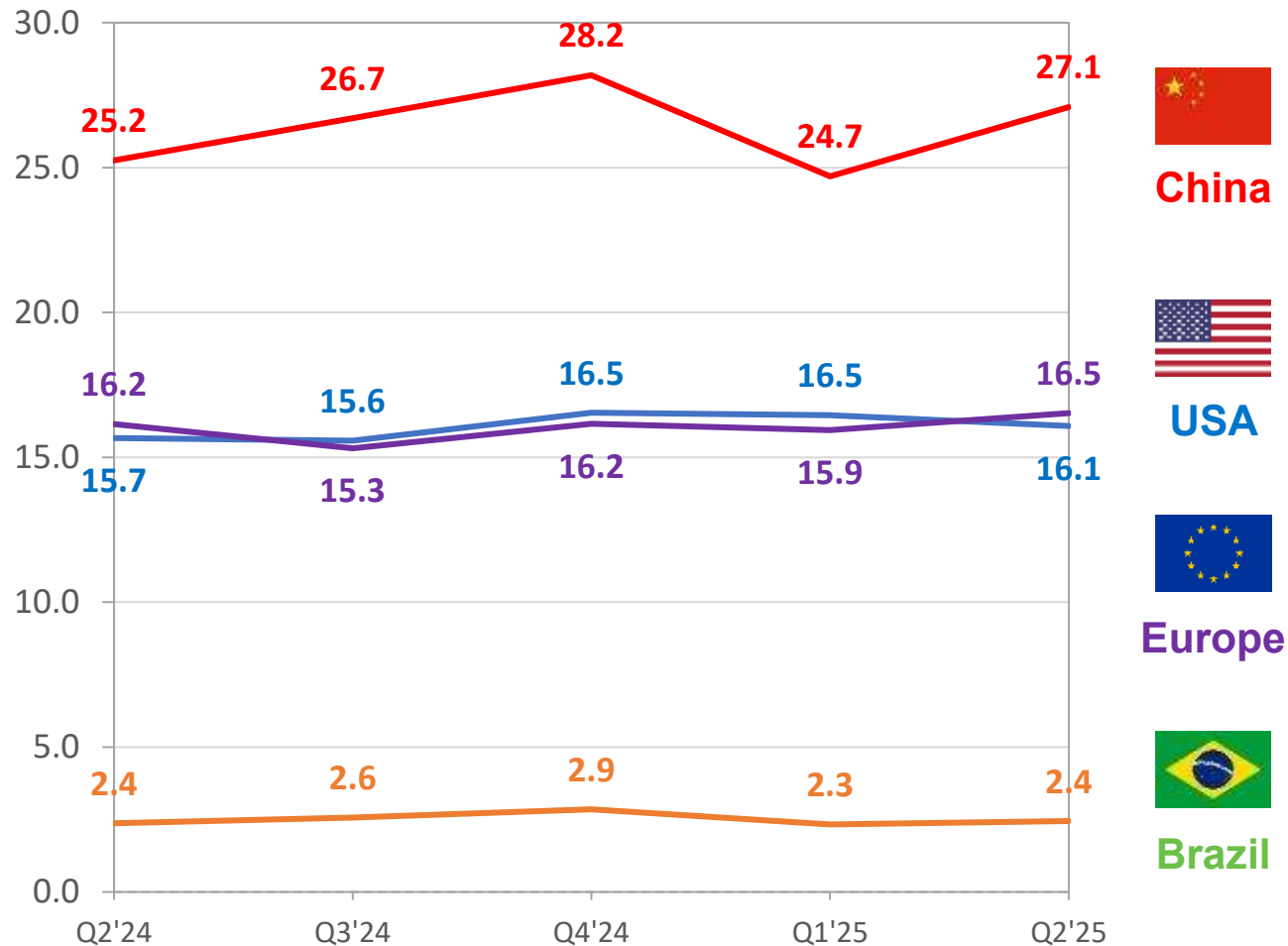
- FCF improvement due to EBITDA increase, lower capex & streamlined working capital
- On track to meet 2025 Guidance



Industry performance by region

Vehicle SAAR (M Units)

Vehicle Production (M Units)



Volume was 9.8 M Eq. units

4% lower y-o-y

- Lower light-vehicle production in Europe
- OEMs Inventory correction strategies

Revenue was US\$1.27 B

1% higher y-o-y

Favorable pricing, FX, and product mix offset lower volume



EBITDA was US\$182 M

12% higher y-o-y

- Improved product mix and pricing
- Higher profitability and cost discipline

**Unitary EBITDA was
US\$18.5, +16% y-o-y**



Operating income was US\$77 M

35% higher y-o-y

- Operating efficiencies
- Asset impairments in 2Q24

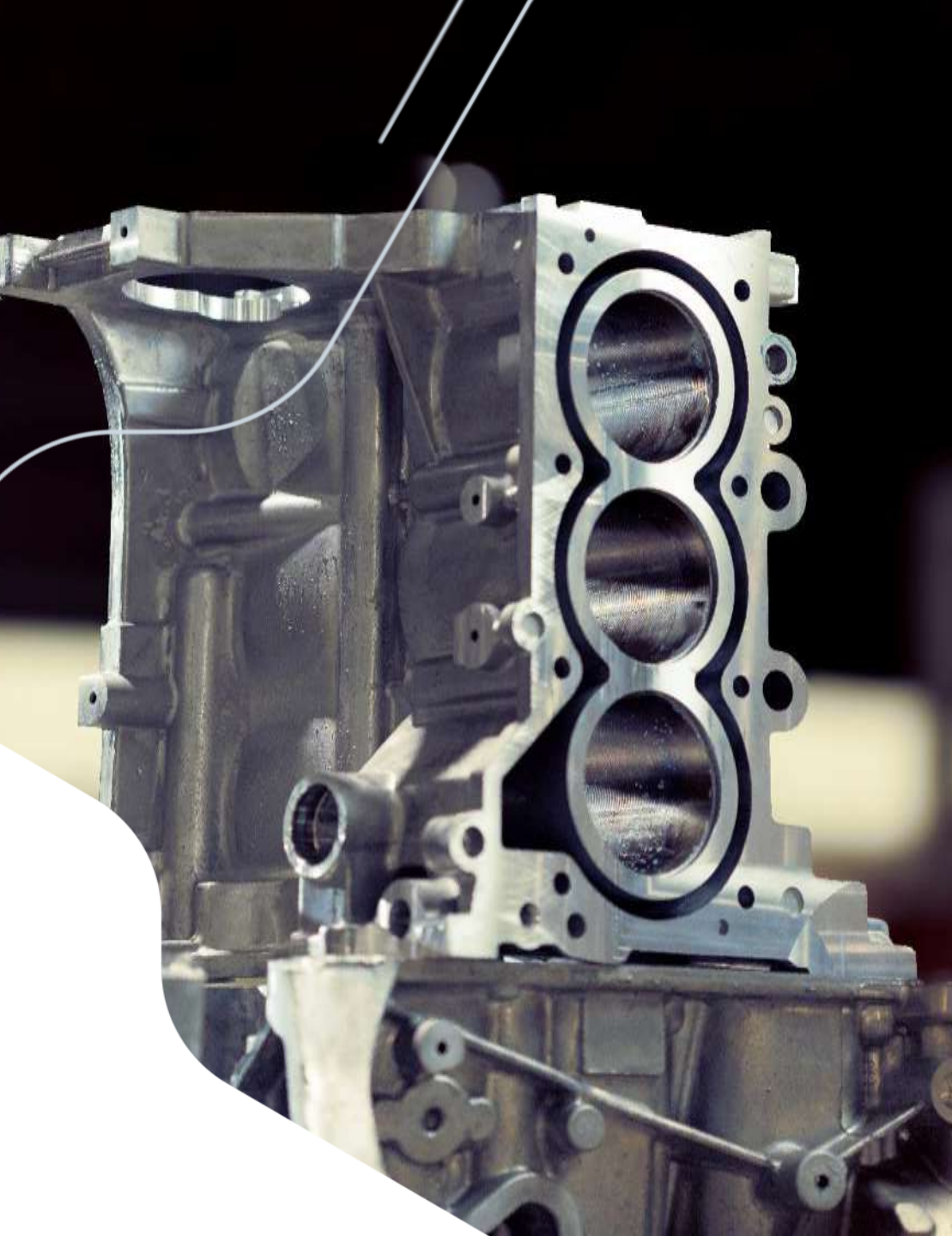
Net result was -US\$24 M



Net Debt was US\$1.61 B

8% lower, y-o-y

- Net-debt-to-EBITDA ratio was 2.5x by the end of the quarter, vs 2.9x in 2Q24
- Interest coverage ratio was 4.9x versus 4.7x in 2Q24



Capex was US\$73 M

8% lower y-o-y

- Investment optimization leveraging existing assets
- Selective approach on new business

Summary of Regional Results

Revenues	2Q25	2Q24	% Var.
North America	687	668	2.7
Europe	411	438	(6.0)
Rest of World	171	156	9.3
Total	1,269	1,262	0.6

EBITDA	2Q25	2Q24	% Var.
North America	89	71	25.1
Europe	68	67	0.6
Rest of World	25	24	3.4
Total	182	163	11.7

Focus on operating efficiency, margin expansion, and robust FCF generation



*Well-positioned to create long-term value for all our stakeholders,
backed by strong liquidity and a resilient strategy*

Q&A





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