

Nemak reports EBITDA of US\$182 M in 2Q25

EBITDA growth of 12% year-over-year

Monterrey, Mexico, July 16, 2025. Nemak, S.A.B. de C.V. (BMV: NEMAK) (“Nemak” or the “Company”) announced today its operating and financial results for the second quarter of 2025 (“2Q25”). The following is a summary of the key figures for the period:

	Second Quarter			Six months		
	2025	2024	Δ%	2025	2024	Δ%
Volume (M. Equivalent units)	9.8	10.3	(4.1)	19.6	20.8	(5.7)
Revenues	1,269	1,262	0.6	2,481	2,473	0.3
EBITDA ¹	182	163	11.7	331	308	7.5
CAPEX	73	79	NA ²	137	183	NA ²

US\$ Millions, except Volume

(1) EBITDA = Operating Income + Depreciation, Amortization & other Non-Cash Charges

(2) NA = Not applicable

Message from the CEO

During the second quarter, we continued to deliver solid performance, achieving a year-over-year (“y-o-y”) EBITDA increase of 12%, supported by stable revenues and sustained margins. These results reflect our continued focus on operational excellence and disciplined execution, amidst a dynamic global automotive landscape. We advanced our cost-reduction initiatives across the organization, including tighter manufacturing cost optimization, and labor efficiency improvements. These efforts are helping us to remain competitive and enable us to reaffirm our full-year 2025 Guidance.

In North America our trade position remains stable, highlighting our ability to comply with USMCA regional content rules. Production schedules have remained aligned with expectations, and we continue to monitor demand closely in collaboration with our customers.

We ramped up production at our new Czech Republic facility, which is supplying complex components for electric vehicles. This milestone highlights our ability to adapt to evolving customer needs and expand our global footprint with advanced manufacturing capabilities.

Looking ahead, we remain focused on executing our strategy with discipline and agility, driving innovation, operational excellence, and sustainability to create long-term value for all our stakeholders.

Recent Developments

- During 2Q25 the new facility in the Czech Republic continued to ramp-up production of highly engineered components for electric vehicles, incorporating advanced joining and assembly technologies.
- In 2Q25, Nemak was recognized as a Top Employer in Brazil, the Czech Republic, Germany, Mexico, Poland, and the United States, underscoring its commitment to top-tier people practices, talent development, and fostering a purpose-driven workplace across its global footprint.
- During the quarter, the Company obtained an “A” rating from the Carbon Disclosure Project’s, (CDP) Supplier Engagement Assessment. This recognition reflects Nemak’s strong governance, transparent reporting, and direct collaboration with suppliers to reduce environmental impact.

Automotive Industry

	Millions of Units Second Quarter		
	2025	2024	% Var
US Vehicle Sales SAAR ⁽¹⁾⁽²⁾	16.1	15.7	2.7
North America Vehicle Production ⁽²⁾	3.9	4.1	(4.1)
North America Nemak Customer Production ⁽²⁾	2.6	2.8	(6.7)
Europe Vehicles Sales SAAR ⁽¹⁾⁽²⁾	16.5	16.2	2.3
Europe Vehicle Production ⁽²⁾	3.9	4.1	(5.3)
Europe Nemak Customer Production ⁽²⁾	3.6	3.8	(5.6)

(1) SAAR = Seasonally Adjusted Annual Rate

(2) Source: Industry Analyst and Nemak estimates

In the United States, light-vehicle SAAR reached 16.1 million units in 2Q25, representing a 2.7% y-o-y increase. This growth was supported by anticipated purchases ahead of tariff-related price adjustments, as well as incentives by automakers to offset affordability concerns. On the production side, volumes declined 4.1% year-over-year to 3.9 million units, as OEMs maintained disciplined inventory correction strategies amidst uncertainty surrounding the international trade landscape.

In Europe, light-vehicle SAAR rose 2.3% y-o-y to 16.5 million units, underpinned by stable macroeconomic conditions, including favorable employment rates and a gradual easing of inflationary pressures. However, production decreased 5.3% y-o-y to 3.9 million units, mainly due to lower export activity among premium OEMs, particularly to markets affected by increased trade tensions and softer demand.

Financial Results Summary

	Second Quarter			Six months		
	2025	2024	Δ%	2025	2024	Δ%
Volume (M. Equivalent units)	9.8	10.3	(4.1)	19.6	20.8	(5.7)
Revenues	1,269	1,262	0.6	2,481	2,473	0.3
Operating Income	77	57	35.1	127	112	13.4
EBITDA ¹	182	163	11.7	331	308	7.5
EBITDA ¹ / Eq. Unit	18.5	15.9	16.4	16.8	14.8	13.5
Net Income	(24)	45	NA ²	(40)	70	NA ²
CAPEX	73	79	NA ²	137	183	NA ²
Net Debt ³	1,607	1,753	(8.3)			

US\$ Millions, except Volume and EBITDA / Eq. Unit

(1) EBITDA = Operating Income + Depreciation, Amortization & other Non-Cash Charges

(2) NA = Not applicable

(3) Net Debt = Total Debt - Total Cash

In 2Q25, Nemak reported volumes of 9.8 million equivalent units, a 4.1% y-o-y decline, primarily reflecting lower light-vehicle production in Europe due to ongoing foreign trade pressures and inventory correction initiatives by select OEMs.

Revenue in the quarter was US\$1.3 billion, representing a 0.6% increase compared to 2Q24. This result was driven by the carry-over effect of product repricing, commercial negotiations, an improved product mix, and the appreciation of the euro, which collectively offset the impact of lower volume.

EBITDA was US\$182 million, up 11.7% y-o-y, driven by an enhanced product mix, operating efficiencies, and commercial agreements. On a per-unit basis, EBITDA rose to US\$18.5, reflecting improved profitability and disciplined cost management.

Operating income was US\$77 million, a 35.1% increase compared to the same quarter of 2024, on the back of operating efficiencies and an improved cost structure. In addition, this improvement is favored by the comparison effect of other expenses, as non-operating asset impairments were recorded in 2Q24.

Nemak reported a net loss of US\$24 million, mainly attributable to a non-cash foreign exchange loss of US\$69 million, mostly related to the effect of the appreciation of the euro on our euro-denominated liabilities. Excluding this effect, adjusted net income would have been US\$45 million.

Capital expenditures in the quarter were US\$73 million, down 8.0% y-o-y, in line with Nemak's disciplined investment strategy that focuses on asset reutilization and the selective allocation of capital to support new business.

As of June 30, 2025, Nemak's net debt was US\$1.6 billion. The financial ratios were: Net Debt to LTM EBITDA, 2.5 times; and Interest Coverage, 4.9 times. These compare to 2.9 and 4.7 times, respectively, at the end of 2Q24.

Regional Results

North America

Revenue in the region grew 2.7% y-o-y to US\$687 million, primarily driven by a recovery in volume. EBITDA rose 25.1% y-o-y to US\$89 million, supported by improved operating efficiencies, and the carry-over benefits from commercial agreements.

Europe

Revenue declined 6.0% y-o-y to US\$411 million, mainly due to lower customer production, and unfavorable shifts in product mix that impacted the top-line, partially offset by currency effects. Nonetheless, EBITDA remained stable at US\$68 million, reflecting effective cost containment initiatives and the continued effect of commercial terms negotiated in 2024.

Rest of the World

Revenue increased 9.3% y-o-y to US\$171 million, in line with stronger revenue. EBITDA rose 3.4% y-o-y to US\$25 million, driven by improvements in product mix and operating scale.

Methodology for presentation of results

The report presents unaudited financial information. Figures are in US dollars, and financial ratios are calculated in the same currency. Due to rounding, minor differences may occur when calculating percentage changes from one period to another.

Earnings webcast information

Nemak's 2Q25 Earnings Webcast will be held on Thursday, July 17, 2025, 1:00 p.m. Eastern Time (11:00 a.m. Mexico City Time). To participate, please join the [live webcast](#). Conference ID: 967 9177 2197. If you are unable to participate, the transcript and audio recording of the event will be available on Nemak's website. For more information, please visit <https://investors.nemak.com/>

Forward-looking statements

This report may contain certain "forward-looking statements" within the meaning of the United States Private Securities Litigation Reform Act of 1995. These statements are based on management's current expectations and are subject to risks, uncertainty, and changes in circumstances, which may cause actual results, performance, or achievements to differ materially from anticipated results, performance, or achievements. All statements contained herein that are not clearly historical in nature are forward-looking and the words "anticipate," "believe," "expect," "estimate," "plan," and similar expressions are generally intended to identify forward-looking statements. Nemak is under no obligation (and expressly disclaims any such obligation) to update or alter its forward-looking statements whether as a result of new information, future events, or otherwise.

About Nemak

Nemak is a leading provider of innovative lightweighting solutions for the global automotive industry, specializing in the development and manufacturing of aluminum components for e-mobility, structure & chassis, and ICE powertrain applications. In 2024, it generated revenue of US\$4.9 billion. For more information about Nemak, please visit nemak.com/

Nemak
Income Statement
Millions of Dollars

	For the second quarter of:			For the six months of:		
	2025	2024	% Var.	2025	2024	% Var.
Volume (million equivalent units)	9.8	10.3	(4.1)	19.6	20.8	(5.7)
Total revenues	1,269	1,262	0.6	2,481	2,473	0.3
Gross profit	158	160	(1.3)	294	300	(2.0)
Sales & administrative expenses	(78)	(90)	(13.3)	(160)	(180)	(11.1)
Other income (expenses) net	(3)	(13)	NA ²	(8)	(9)	NA ²
Operating Income	77	57	35.1	127	112	13.4
Interest Expenses	(31)	(45)	(31.7)	(59)	(75)	(21.3)
Interest Income	2	22	(89.3)	4	24	NA ²
Foreign exchange gain (loss)	(69)	2	NA ²	(99)	15	NA ²
Financing expenses net	(98)	(21)	NA ²	(154)	(36)	NA ²
Participation in associates results	1	0	NA ²	1	1	0
Income Tax	(4)	9	NA	(15)	(6)	NA ²
Net Income	(24)	45	NA ²	(40)	70	NA ²

	2025	2024	% Var.	2025	2024	% Var.
Operating Income	77	57	35.1	127	112	13.4
Depreciation, Amortization & Other Non-Cash items	105	106	(0.9)	204	196	4.1
EBITDA ¹	182	163	11.7	331	308	7.5
CAPEX	73	79	(7.6)	137	183	(25.1)

(1) EBITDA = Operating Income + Depreciation, Amortization & other Non-Cash items

(2) Not applicable

Nemak
Balance Sheet
Millions of Dollars

Assets	Jun-25	Dec-24	% Var
Cash and cash equivalents	334	342	(2.3)
Accounts receivable	647	579	11.7
Inventories	885	821	7.8
Other current assets	48	30	60.0
Total current assets	1,915	1,773	8.0
Investments in shares	30	27	11.1
Property, plant and equipment, net	2,861	2,814	1.7
Other assets	693	626	10.7
Total assets	5,498	5,240	4.9

Liabilities & stockholders' equity	Jun-25	Dec-24	% Var
Bank loans	49	69	NA ¹
Current maturities of long-term debt	32	33	(3.0)
Interest payable	16	11	45.5
Operating liabilities	1,592	1,542	3.2
Total current liabilities	1,689	1,655	2.1
Long-term debt	1,841	1,756	4.8
Labor liabilities	96	91	5.5
Other long term-liabilities	92	83	10.8
Total liabilities	3,718	3,585	3.7
Total stockholders' equity	1,781	1,656	7.5
Total liabilities & stockholders' equity	5,498	5,240	4.9

(1) Not applicable

Nemak Regional Results

Millions of Dollars

Volume (million equivalent units)	For the second quarter of:			For the six months of:		
	2025	2024	% Var.	2025	2024	% Var.
North America	5.3	5.2	1.9	10.3	10.4	(0.7)
Europe	3.1	3.6	(15.3)	6.3	7.5	(15.9)
Rest of World	1.5	1.5	2.0	3.0	2.9	2.6
Total	9.8	10.3	(4.1)	19.6	20.8	(5.7)

Total Revenues*	2025			2024		
	2025	2024	% Var.	2025	2024	% Var.
North America	687	668	2.7	1,328	1,284	3.4
Europe	411	438	(6.0)	825	883	(6.7)
Rest of World	171	156	9.3	329	306	7.5
Total	1,269	1,262	0.6	2,481	2,473	0.3

EBITDA ¹	2025			2024		
	2025	2024	% Var.	2025	2024	% Var.
North America	89	71	25.1	157	129	21.6
Europe	68	67	0.6	128	137	(6.8)
Rest of World	25	24	3.4	46	41	11.0
Total	182	163	11.7	331	308	7.5

EBITDA ¹ Margin in %	2025			2024		
	2025	2024	% Var.	2025	2024	% Var.
North America	13%	11%	21.7	12%	10%	17.6
Europe	17%	15%	7.1	16%	16%	(0.1)
Rest of World	15%	15%	(5.3)	14%	13%	3.3
Total	14%	13%	11.1	13%	12%	7.2

EBITDA ¹ USD/Equivalent units	2025			2024		
	2025	2024	% Var.	2025	2024	% Var.
North America	16.9	13.8	22.7	15.3	12.5	22.5
Europe	22.2	18.7	18.8	20.2	18.2	10.8
Rest of World	16.4	16.2	1.4	15.2	14.0	8.2
Total	18.5	15.9	16.4	16.8	14.8	13.5

(¹) EBITDA = Operating Income + Depreciation, Amortization & other Non-Cash items

* To external customers