

COMPANY PROFILE

Founded in 1941, GCC is a leading supplier and producer of cement, aggregates, concrete and construction-related services in the United States and Mexico, with an annual cement production capacity of 6 million metric tons. Listed on Mexican Stock Exchange: GCC*

MISSION

Be the supplier of choice for high-quality construction materials, building stronger communities and creating lasting value for all stakeholders.

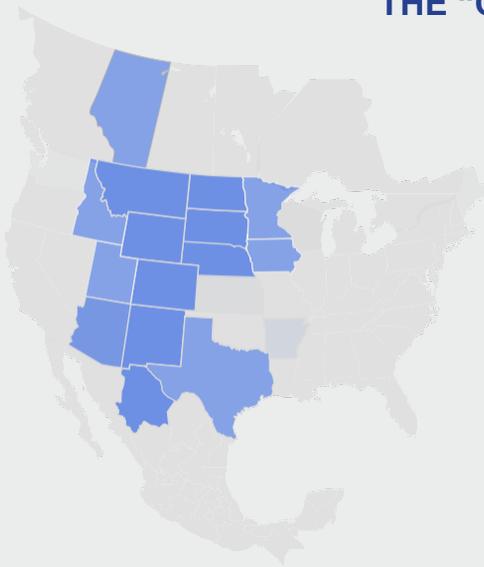
VISION

To improve quality of life by creating a better tomorrow.

INVESTMENT HIGHLIGHTS

- Leading position in attractive U.S. regional markets and in Chihuahua, Mexico
- Mexico operations also provide a strong base, and add operational flexibility with export capacity
- Vertically integrated, with best in class production facilities and logistics
- Strong free cash flow and balance sheet drive value creation
- Increased free float and liquidity

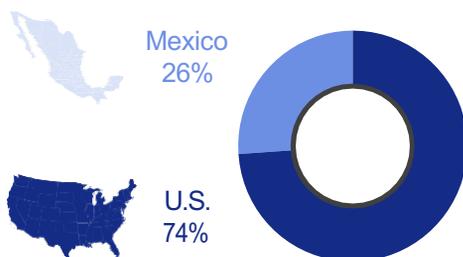
CEMENT, AGGREGATES AND CONCRETE OPERATIONS ACROSS THE “CENTER CUT“ OF NORTH AMERICA



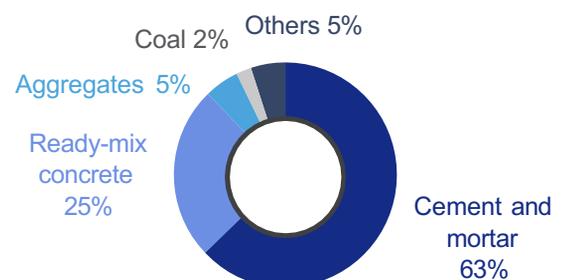
- 6 MMT¹ cement production capacity
3.5 MMT in U.S. + 2.5 MMT in Mexico
- #1 or #2 share in core markets
Landlocked states, insulated from seaborne competition
- 8 cement plants, 26 cement distribution terminals, 2 distribution centers, 25 aggregates locations and 100 ready-mix plants
- 84 years of operation – 31 in the U.S.

NET SALES FY 2025

US\$1,409M



SALES MIX FY 2025



¹MMT = million metric tons

GCC STOCK

Ticker symbol	GCC*
Stock exchange listing	Mexico
# of shares	337,400,000
Free float	49%
52 week high/low	MX\$224 / MX\$151
Market cap (Dec'25)	US\$3.4B

STAKEHOLDER VALUE CREATION

- Strengthen profitability
- Broaden product offering through innovative solutions
- Offer customers exceptional technical and logistics services
- Foster sustainable development
- Develop human capital

KEY FIGURES

(Million dollars)

	2025	2024	Var
Net sales	1,408.7	1,366.7	3.1%
Operating income, before other expenses, net	378.1	399.4	-5.3%
EBITDA	491.8	500.4	-1.7%
EBITDA margin	34.9%	36.6%	-1.7 ppt
Free cash flow	349.1	321.8	8.5%
Net income	299.4	325.9	-8.1%
Earnings per share (US\$)	0.9140	0.9954	-8.2%

For further information about financial performance and calculations refer to the quarterly reports.

OUTLOOK FOR 2026

	U.S.	Mexico
Volumes		
— Cement	High-single digit increase	Low-single digit increase
— Concrete	High-single digit decrease	
Prices		
— Cement	Flat	Low-single digit increase
— Concrete		
Consolidated		
— EBITDA growth	Mid-single digit increase	
— FCF conversion rate	> 60%	
— Total CapEx US\$270 million	\$200 growth + \$70M maintenance	
— Net Debt / EBITDA	Negative	

FOR MORE INFORMATION

Sahory Ogushi
Head of Investor Relations
soguship@gcc.com

Paulina Stock
Investor Relations Analyst
pstocka@gcc.com

MX (614) 442 3176
US (303) 739 5943
investors@gcc.com

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