GCC AT A GLANCE





COMPANY PROFILE

Founded in 1941, GCC is a leading supplier and producer of cement, concrete, aggregates and construction-related services in the United States and Mexico, with an annual cement production capacity of 5.8 million metric tons. Listed on Mexican Stock Exchange: GCC*

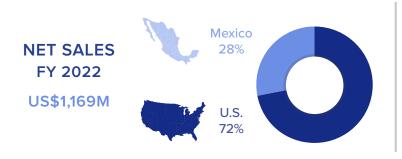
INVESTMENT HIGHLIGHTS

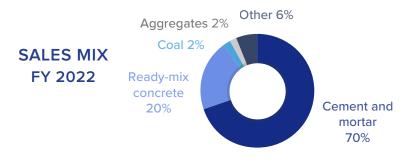
- Leading position in attractive U.S. regional markets and in Chihuahua, Mexico
- Mexico operations also provide a strong base and add operational flexibility with export capacity
- Vertically integrated, with state-of-the-art production facilities and logistics
- Healthy balance sheet and strong free cash flow drive value creation
- Increased share free float and liquidity

CEMENT AND READY-MIX CONCRETE OPERATIONS ACROSS THE "CENTER CUT" OF NORTH AMERICA



- 5.8 MMT¹ cement production capacity 3.5 MMT in U.S. + 2.3 MMT in Mexico
- #1 or #2 share in core markets
 Landlocked states, insulated from seaborne competition
- 8 cement plants, 23 cement distribution terminals,
 2 distribution centers and 95 ready-mix plants
- 81 years of operation 28 in the U.S.





GCC AT A GLANCE





GCC STOCK

| Ticker symbol | GCC* |
|------------------------|-------------------|
| Stock exchange listing | Mexico |
| # of shares | 337,400,000 |
| Free float | 49% |
| 52 week high/low | MX\$159 / MX\$112 |
| Market cap (Dec'22) | US\$ 2.3B |

STAKEHOLDER VALUE CREATION

- Strengthen profitability
- Broaden product offering through innovative solutions
- Offer customers exceptional technical and logistics services
- Foster sustainable development
- Develop human capital

KEY FIGURES (Million dollars)

| | 2022 | 2021 | Var |
|--|---------|---------|----------|
| Net sales | 1,169.5 | 1,038.8 | 12.6% |
| Operating income, before other expenses, net | 269.5 | 241.1 | 11.8% |
| EBITDA | 362.7 | 337.7 | 7.4% |
| EBITDA margin | 31.0% | 32.5% | -1.5 ppt |
| Free cash flow | 284.7 | 243.7 | 16.8% |
| Net income | 187.1 | 151.9 | 23.2% |
| Earnings per share (US\$) | 0.5670 | 0.4583 | 23.7% |

For further information about financial performance and calculations refer to the quarterly reports.

OUTLOOK FOR 2023

| | U.S. | Mexico |
|--------------|-------------------|------------------------------|
| Volumes | | |
| — Cement | | Mid-single digit |
| Concrete | Low -single digit | Low- to mid- single digit |
| Prices | | |
| — Cement | Mid- to high- | Mid- to high- |
| Concrete | single digit | single digit |
| Consolidated | | |
| EBITDA gro | wth | |

EBITDA growth
 High-single to low-double digit

 FCF conversion rate
 > 60%

 Total CapEx US\$290 million
 \$220 growth + \$70M maintenance

 Net Debt / EBITDA

Negative

FOR MORE INFORMATION

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DISCLAIMER

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