

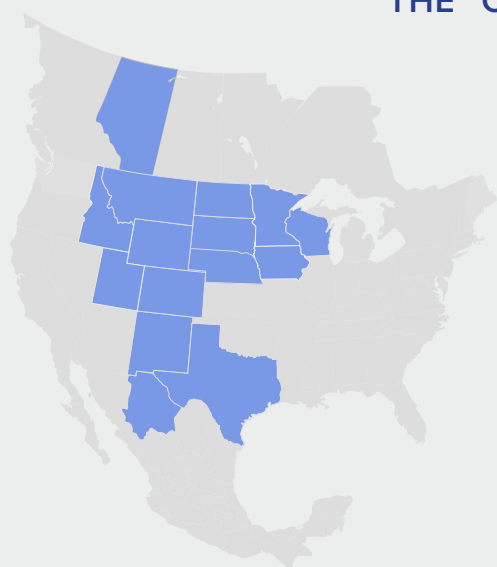
COMPANY PROFILE

Founded in 1941, GCC is a leading supplier and producer of cement, concrete, aggregates, coal and construction-related services in the United States and Mexico, with an annual cement production capacity of 6 million metric tons. Listed on Mexican Stock Exchange: GCC*

INVESTMENT HIGHLIGHTS

- Leading position in attractive U.S. regional markets and in Chihuahua, Mexico
- Mexico operations also provide a strong base, and add operational flexibility with export capacity
- Vertically integrated, with best in class production facilities and logistics
- Healthy balance sheet and strong free cash flow drive value creation
- Increased free float and liquidity

CEMENT AND READY-MIX CONCRETE OPERATIONS ACROSS THE “CENTER CUT” OF NORTH AMERICA



- 6 MMT¹ cement production capacity
3.5 MMT in U.S. + 2.5 MMT in Mexico
- #1 or #2 share in core markets
Landlocked states, insulated from seaborne competition
- 8 cement plants, 24 cement distribution terminals, 2 distribution centers, 23 aggregates locations and 96 ready-mix plants
- 84 years of operation – 30 in the U.S.

NET SALES H1 2025

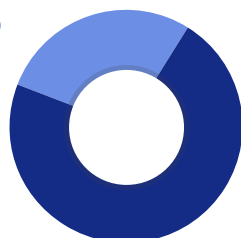
US\$610M



Mexico
28%

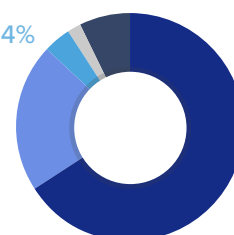


U.S.
72%



SALES MIX H1 2025

Aggregates 4%
Ready-mix concrete 21%
Coal 2%
Others 7%



Cement and mortar
66%

¹MMT = million metric tons

GCC AT A GLANCE

INVESTOR FACT SHEET - H1 2025



GCC STOCK

Ticker symbol	GCC*
Stock exchange listing	Mexico
# of shares	337,400,000
Free float	49%
52 week high/low	MX\$224 / MX\$194
Market cap (Jun'25)	US\$3.2B

STAKEHOLDER VALUE CREATION

- Strengthen profitability
- Broaden product offering through innovative solutions
- Offer customers exceptional technical and logistics services
- Foster sustainable development
- Develop human capital

OUTLOOK FOR 2025

KEY FIGURES (Million dollars)

	H1 2025	H1 2024	Var
Net sales	610.4	633.2	-3.6%
Operating income, before other expenses, net	139.0	167.8	-17.1%
EBITDA	191.9	216.8	-11.5%
EBITDA margin	31.4%	34.2%	-2 ppt
Free cash flow	60.8	70.7	-14.0%
Net income	114.1	138.5	-17.7%
Earnings per share (US\$)	0.3480	0.4235	-17.8%

For further information about financial performance and calculations refer to the quarterly reports.

	U.S.	Mexico
Volumes		
Cement	Flat	Mid-single digit decrease
Concrete	Mid-teens digit increase	
Prices		
Cement	Flat	Mid-single digit increase
Concrete	Mid-single digit increase	Low-single digit increase
Consolidated		
EBITDA growth	Mid-single digit decrease	
FCF conversion rate	> 60%	
Total CapEx US\$400 million	\$330 growth + \$70M maintenance	
Net Debt / EBITDA	Negative	

FOR MORE INFORMATION

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