# GCC AT A GLANCE

## INVESTOR FACT SHEET - FY 2025

### COMPANY PROFILE

Founded in 1941, GCC is a leading supplier and producer of cement, aggregates, concrete and construction-related services in the United States and Mexico, with an annual cement production capacity of 6 million metric tons. Listed on Mexican Stock Exchange: GCC*

### MISSION

Be the supplier of choice for high-quality construction materials, building stronger communities and creating lasting value for all stakeholders.

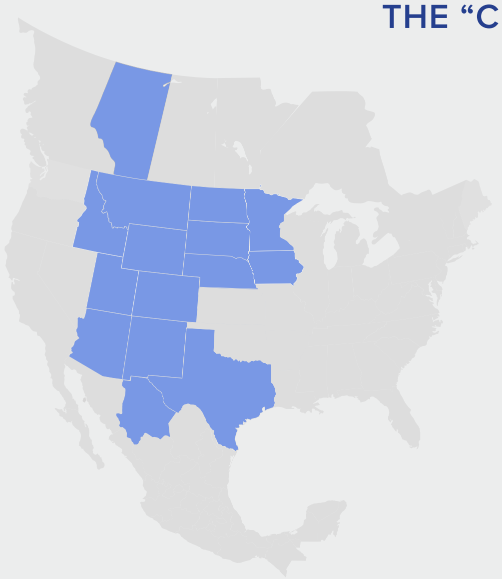
### VISION

To improve quality of life by creating a better tomorrow.

### INVESTMENT HIGHLIGHTS

- Leading position in attractive U.S. regional markets and in Chihuahua, Mexico
- Mexico operations also provide a strong base, and add operational flexibility with export capacity
- Vertically integrated, with best in class production facilities and logistics
- Strong free cash flow and balance sheet drive value creation
- Increased free float and liquidity

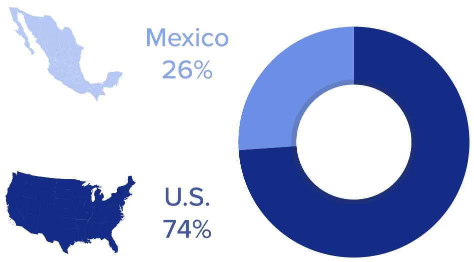
### CEMENT, AGGREGATES AND CONCRETE OPERATIONS ACROSS THE "CENTER CUT" OF NORTH AMERICA



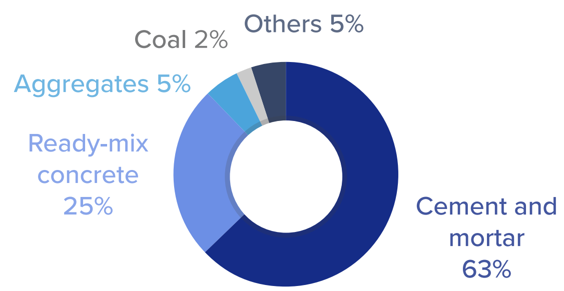
- 6 MMT[1] cement production capacity
  3.5 MMT in U.S. + 2.5 MMT in Mexico
- #1 or #2 share in core markets
  Landlocked states, insulated from seaborne competition
- 8 cement plants, 26 cement distribution terminals, 2 distribution centers, 25 aggregates locations and 100 ready-mix plants
- 84 years of operation – 31 in the U.S.

### NET SALES FY 2025

US$1,409M




### SALES MIX FY 2025




[1]MMT = million metric tons

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## GCC STOCK

| | |
|---|---|
| Ticker symbol | GCC* |
| Stock exchange listing | Mexico |
| # of shares | 337,400,000 |
| Free float | 49% |
| 52 week high/low | MX$224 / MX$151 |
| Market cap (Dec‘25) | US$3.4B |

## STAKEHOLDER VALUE CREATION

- Strengthen profitability
- Broaden product offering through innovative solutions
- Offer customers exceptional technical and logistics services
- Foster sustainable development
- Develop human capital

## OUTLOOK FOR 2026

| | U.S. | Mexico |
|---|---|---|
| **Volumes** | | |
| Cement | High-single digit increase | Low-single digit increase |
| Concrete | High-single digit decrease | |
| **Prices** | | |
| Cement | Flat | Low-single digit increase |
| Concrete | | |

**Consolidated**

- EBITDA growth
  Mid-single digit increase
- FCF conversion rate
  > 60%
- Total CapEx US$270 million
  $200 growth + $70M maintenance
- Net Debt / EBITDA
  Negative

## KEY FIGURES (Million dollars)

| | 2025 | 2024 | Var |
|---|---|---|---|
| Net sales | 1,408.7 | 1,366.7 | 3.1% |
| Operating income, before other expenses, net | 378.1 | 399.4 | -5.3% |
| EBITDA | 491.8 | 500.4 | -1.7% |
| EBITDA margin | 34.9% | 36.6% | -1.7 ppt |
| Free cash flow | 349.1 | 321.8 | 8.5% |
| Net income | 299.4 | 325.9 | -8.1% |
| Earnings per share (US$) | 0.9140 | 0.9954 | -8.2% |

*For further information about financial performance and calculations refer to the quarterly reports.*

## FOR MORE INFORMATION


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